

BELCONNEN BOWLING CLUB INCORPORATED

49th ANNUAL REPORT

October 2020





NOTICE 2020 ANNUAL GENERAL MEETING

Notice is hereby given to all members that the **Annual General Meeting** of the *Belconnen Bowling Club Incorporated* is to be held at **10.00 am on Saturday 31 October 2020** on the Club premises. The Annual General Meeting will be followed by a **General Meeting**.

The business of the Annual General Meeting will be:

- · consideration of the Annual Report and of the Financial Statement
- · election of Patron, Office Bearers and Committee members
- special business for which ten days (10) days' notice in writing of the subject has been given to the Secretary and posted by him on the Notice Board.

Critical dates for the Annual General Meeting are as follows:

- · Wednesday 21st October 2020 closing date for Special Business notifications
- Wednesday 21st October 2020 closing date for Nominations for Patron, Office Bearers and Committee Members.

The **Annual Report, Financial Statement and Agenda** for the Meeting will be provided to members by **Wednesday 28th October 2020**, following the closing date for the acceptance of Nominations and submission of Special Business notifications.

Note: Members requesting specific information at the meeting are requested to submit their question in writing one week prior to the meeting. Inquiries at the meeting will only be answered if the information is readily available, otherwise the committee will respond at a later date.

General Meeting

The Agenda for the General Meeting, which follows the Annual General Meeting, is:

- 1. Apologies
- 2. Minutes of previous Meeting
- 3. Business arising
- 4. Business of which notice has been given
- 5. General Business

Notice of any business to be raised at the General Meeting by a member under Item 4. Business of which notice has been given, shall be provided to the Secretary, in writing, by Wednesday 21st October 2020.

All Members are requested to attend.

Anthony Holmes Secretary 15 September 2020

PRESIDENT'S REPORT 2019-20

There has been a lot happening this year that has impacted on both the club as a whole and almost all of us individually, the burglaries in November and December that left us without any poker machines for seven months of the year, the bush fires in the area and the attendant degradation of air quality in Canberra for at least a couple of months, the impact of the severe hail storm in Belconnen and finally Covid 19 and the requirement to close the club for months to name a just a few. Thankfully, we are now finally seeing some light at the end of the tunnel.

Following on from last year's election the committee has continued to work well together with regular meetings (fortnightly). These meetings have helped establish both a good working environment and open communication between the committee and members.

I would like to thank all of the committee members for their efforts throughout the year.

Nick Pitsonis (Mens Vice President)
Terrill Strahan (Ladies Vice President)
Tony Holmes (Secretary)
Tom Wilson (Treasurer)
Jan Eriksen (Director Administration and Assistant Treasurer)
Dave Lalor (Grounds & Greens)
Robin Anderson (Assistant Secretary)
Nick Harrison (Director House)

Consultants Report

Following on from the RSM report into the future direction of the club a sub-committee was formed.

The committee was chaired by the Ladies Vice-President (Terrill Strahan) and members Kevin Brown, Gary Downs, David Campbell and Peter Barton.

The sub-committee were asked to investigate the possibility of a partnering arrangement with a like-minded clubs. See the following report from Terrill.

In the current economic environment, finding any like-minded club willing and able to enter some form of satisfactory partnership arrangement with BBC was always going to be a real challenge. Nevertheless, I would like to thank Terrill and the whole team for all their hard work and a job well done in such trying circumstances.

BBC Major Improvements

There have been a number of major improvements at the club during this past year. The most apparent to members will have been:

- The refurbishment and repainting of the interior of the club that was undertaken with the help and generosity of a dedicated small band of volunteers.
- The replacement of the old worn out carpets in the main club area.
- To enhance security after the break-ins during the latter part of last year, the creation of a dedicated area for our poker machines, including a lockable security grill.

(That replacement of the carpets and the acquisition of the poker machine security grill were financed from a generous donation from one of our late members Trevor Marks - we owe a debt of thanks to Trevor for his generosity because it would have been extremely difficult to finance those changes without it.)

• The creation of a dedicated bowls office.

Other significant changes that may not have been so apparent to members were:

- A range of security upgrades following recent break-ins.
- The acquisition of a computerised poker machine management system that, apart from allowing the club to better manage and analyse poker machine usage and operations, will make it easier for staff and reduce our call on the early morning time of our dedicated volunteer poker machine team by more than 50%.

PRESIDENT'S REPORT 2019-20 (Continued)

- Refurbishment of the bathroom and toilet facilities in the Club.
- Refurbishment of the Club's parking area and grounds.

Volunteers

Our club, like many other small clubs, survive with the efforts of our volunteers. This year like previous years, members have come forward when needed and I thank them all for their ongoing support of the club.

Staff

The Director House (Nick Harrison) and his team (Nicole Kaney, Lisa Pozzato and Ben and Jacob Taylor plus our RSA qualified volunteers) have worked non-stop all year. I would like to thank them all on behalf of the committee.

Bowls Coordinators

I have mentioned how important volunteers are to club. Without members putting their hands up to coordinate bowls we would not have any organised bowls.

I would like to thank the following members:

Peter Watts, Nick Pitsonis, Peter Barton, John Bice, Bill Donovan, Daniel Aherne, Dan Reavey, John Hammond and others that helped with bowls throughout the year. Well done.

Championship Director

We have had a two members act as our championship director throughout the year. I would like to thank both Steve Young and Gary McCarthy for their efforts. It's not an easy job trying to please so many people.

Grounds & Greens

I would like to thank the green keeping team for their efforts in the preparation of both the greens and surrounds (special thank you to Ros for all her gardening efforts).

The feedback I have received throughout year about the standard of the greens at Belconnen has been extremely positive, in that, our greens are a lot better than others in the district. Many thanks Peter Watts, Ethan Heffron and Director Greens, David Lalor.

In finishing, I would like to wish the new committee members all the best for the next twelve months.

LEON CORNISH PRESIDENT 2020

MERGER SUB-COMMITTEE REPORT

In 2019 RSM Consultancy was contracted by Active Canberra to ascertain the ongoing viability and future of the Belconnen Bowling Club. [BBC]

Two key recommendations were put to the club:

- 1. Trade our way out- the Club retains its independence by restructuring the Board and core areas of the entire business.
- 2. Amalgamate with another club -a merger that would ensure legal protections for the bowling club, its members and its facilities.

MERGER SUB-COMMITTEE REPORT (Continued)

A Merger Sub-Committee comprising of:

Terrill Strahan (Chair)

Peter Barton

David Campbell

Gary Downs

Nick Pitsonis [Vice -President- BBC]

was formed in August 2019 to seek initial discussions with potential partners and to define the objectives required. A proposal was formulated and Expressions of Interest [EOI] were advertised in the Canberra area.

Yvette Berry MLA Deputy Chief Minister and Minister for Sport and Recreation put aside a grant of \$21,040 for Consult Purposes. Two businesses, RSM and Purdon Associates supplied non-charge consultancy services.

Seven ACT Clubs responded to the EOI -The Merger Sub-Committee arranged talks with Magpies, Belconnen Soccer Club, Belconnen Labor Club, Canberra Southern Cross Club, ACT Basketball Association, Belconnen Raiders and Rugby Union Club. The two most interested clubs were Magpies and Belconnen Soccer Club.

Talks with the different clubs included how both parties could benefit from an amalgamation. Issues such as Lease arrangements, Governance, Finance, Upgrading of BBC facilities and restraints around these areas were discussed.

It appeared that the motivating factor for some was the possibility of acquiring assets cheaply.

We also approached the Krnc family, the owner of the adjoining tennis court land, to ascertain if they had any interest in a joint development. After some initial interest the Krnc family did not consider the matter economically worthwhile.

Constraints Around BBC Crown Lease and Business Activity

- 1. **BBC Concessional Crown Lease expiry was 6th February, 2023**. Some Clubs were hesitant that our lease was due to expire in just over 3 years. The lease has since been renewed for 50 years.
- 2. **The Community Facility [CF] Lease** and **Zone** allow for a range of concessional community businesses to be activated on site however such businesses [residential care, childcare, gym] would require BBC or a Merger partner significant investment and possibly the loss of one green.
- 3. **Deconcessionalised Lease** Under amalgamation with another club a new business entity could be formed [new name, new governance, new board] with the Bowls Club interests [greens, programs and members] protected by legal arrangements similar to RUC. However such proposed commercial activity to bring in funds for both BBC and a merger partner would require a Lease Variation charge.
- 4. Further impediments to a potential merger were:
 - a. Our old wooden clubhouse that was very run down.
 - b. Shrinking membership over 3 years.
 - c. Prohibitive cost of converting kitchen to commercial operation.
 - d. Small number of Gaming Machine licences.

These lease constraints as well as the need for substantial investment by a partner to upgrade BBC facilities were impediments to a successful merger at this time.

The Bottom Line

Despite the best efforts of our sub-committee, no firm merger offers were forthcoming. The exercise however was not fruitless. Our club has made some valuable networking contacts with other industry/club bodies and we enjoy goodwill with our neighbouring Clubs particularly the Belconnen Soccer Club, Magpies, RUC, The Southern Cross Club [Mr Ian McKay- CEO] kindly offered any assistance that we may require.

MERGER SUB-COMMITTEE REPORT (Continued)

It is the sub-committee's recommendation that the work involved has been worthwhile and should be kept aside if other BBC Boards decide to revisit these issues.

I would like the work of my fellow sub-committee members to be recognized and applauded. I thank them sincerely for holding the course and supporting me through this challenging work.

TERRILL STRAHAN CHAIR

TREASURER'S REPORT 2019-20

The 2019-20 financial year was a real challenge from factors outside the Club's control as we continued to endeavour to put the Club into a more sound financial footing to ensure its future viability in a trying environment.

- First the Club suffered three break-ins over a short period in late November and early December that resulted in the Club having no poker machine facilities to offer members and guests for almost 60% of the year including the Christmas/January period that has generally been the most profitable for the Club in terms of poker machine revenue;
- This was followed shortly afterwards by the extreme degradation of air quality in Canberra over the December/January period as a result of the severe bushfires in the region with the attendant reduction in members willing to bowl as well as a reduction in general bar patronage;
- As if that wasn't enough, the club was then hit by a severe hailstorm that created significant damage to certain club facilities; and
- Finally the Covid 19 pandemic had a significant impact on both bowling and bar trade revenue, including a requirement of Government that the clubhouse be closed from 23 March 2020 until 13 June 2020 and also curtailed any bowling activities at the club for much of that period.

Taken together, these factors has a severe impact on the Club's capacity to earn revenues in 2019-20.

Notwithstanding those challenges, with the endeavours by the Committee to maintain a vigilant watch on our cash flows and to avoid any non-essential expenditure throughout the year, the Club returned a headline profit of \$151,646 this year - (an improvement of \$107,787 on the 2019 profit of \$43,859).

However, that figure needs to be viewed with a great deal of caution as it includes an amount of \$175,807 in respect of insurance payouts in respect of the destruction or damage to our poker machines in November/December that will be substantially applied to the acquisition of replacement poker machines.

Perhaps a better measure of the longer term sustainability of the Belconnen Bowling Club is the underlying outcome from ordinary activities - a profit of \$15,297.

That figure is derived by discounting the headline profit by the amount of the insurance payout in respect of the future acquisition of replacement poker machines \$175,807 offset by the expense in 2019-20 associated with of the write off of our destroyed poker machines (\$39,458). Given the financial challenges facing the Club this year, achieving an underlying profit in 2019-20 was a tremendous result.

For the second year in a row now the club has managed to return a profit meaning there is some light at the end of the tunnel so long as we continue to manage our finances extremely carefully.

At the same time during 2019-20 the Club faced significant challenge of financing ongoing debt servicing obligations that had been incurred in previous years to finance:

- the replacement of broken gaming machines (after a break-in a previous year); and
- the acquisition of the club's 84 panel solar unit.

Our repayment on these two borrowings amounted to \$47,709 in 2019-20.

TREASURER'S REPORT 2019-20 (Continued)

It had been initially been anticipated that all of that debt would be repaid in 2019-20 However, after the Government mandated the closure of all licenced clubs and the shutdown of all gaming machines in the ACT on 23 March 2020, Aristocrat suspended all repayments on those obligations until sometime after gaming operations were allowed to recommence by the ACT Government. As a result, at 30 June 2020 the club still had an obligation of \$12,042 in repect of the previous replacement of the poker machines destroyed in a past year. That obligation was repaid in the early part of 2020-21 meaning that the Club no longer has any future obligations on those borrowings in previous years.

The Club has net current assets of \$152,889 as of that date (2019: net current liabilities of \$53,346). The major contributors in the turnaround of \$206,235 from net current liabilities to net current assets were the insurance payout in respect of the destroyed and damaged poker machines, (\$175,807) and the underlying profit in 2020, partly offset by a reduction in liabilities to the ATO in respect of GST and PAYG liabilities of \$1,940. In addition, there were outflows of \$47,709 in respect of repayments of borrowings in relation to the acquisition of poker machines and solar panels in the current year (2019: \$62,068). As a result overall cash and cash equivalent balances increased by \$143,961 to \$198,396 during 2020.

As a result of actions taken to improve our finances in past years, the Committee Members believe that there are reasonable grounds to believe that the Club will be able to continue as a going concern and that it is appropriate to adopt the going concern basis in the preparation of the financial report. The financial report does not include any adjustments relating to the amounts or classification of recorded assets or liabilities that might be necessary if the Club does not continue as a going concern.

Despite the somewhat rosy picture painted by even the underlying trading profit of \$15,297, the club is still in a pretty insecure financial position. Costs are increasing and bowling membership is decreasing each year, so we have to get more money out of fewer people just to maintain the status quo.

The amount of work time and skills required to undertake the business, regulatory and administrative side of the licenced club (not including bowls administration) is becoming far too great for volunteer staff to manage. In that regard, most of our members have already indicated that they are either unwilling or unable to commit any additional time to club operations.

The obvious solution would be to employ a paid business manager for perhaps 2 days per week, to undertake all of the regulatory type tasks. In addition the bar manager position could be restructured to undertake all of the associated tasks, including stock control, publicity etc. However, both of these options would come at a substantial cost.

Over the last 12 months we have acted on the reports produced by RSM, by both continuing to try and "trade out" of our woeful financial situation as well as looking for a partnership, merger or takeover of the licenced business, which would allow us to concentrate on running bowls. But unfortunately we were not able to secure a satisfactory arrangement with any of the interested clubs.

Judicious management of our finances, along with a great amount of government monetary assistance during COVID 19 has enabled the club to stay afloat. But with the subsidies coming to an end, we will have to find other methods to either increase our income or reduce our over-heads.

Another issue is the increasing ongoing cost of maintaining 3 grass greens. While it is unfair to look at the cost of the greens in isolation (as all income earned is really put toward playing bowls), I cannot see how the club can survive many more years without either changing and increasing our revenue base and/or replacing our 3 grass greens with 2 suitable synthetic ones. How we could fund this change, will be a question for a new committee, but other clubs have done it and still survived.

However, it is only a start and we continue to face challenges as we move forward to return to profitability and rebuild our cash balances so we have moneys set aside to meet emerging costs associated with our asset base and improve club facilities. To this end it will be imperative that expenditure continues to be tightly constrained over coming months, meaning **no** unnecessary expenditure, and a pro-active monitoring of our cash flows.

TREASURER'S REPORT 2019-20 (Continued)

As a small club, there are limits to the actions that the Committee or members more generally can do to return the Club to profitability.

On the revenue side, the percentage return on Poker Machines is set by legislation by government and, in terms of responsible gambling legislation we cannot be seen to be encouraging members and guests to increase their playing of our machines so our scope on that side is highly constrained. As far as bar sales are concerned, any increase in our margin on bar sales is likely to be counter-productive as our prices are already at the mid-range of comparable clubs. However, actions to increase patronage at the Club through new or additional attractions for members and guests does have the potential to increase bar, poker machine and greens revenues.

Accordingly, our only other viable option to increase revenues is on our charges for membership, green fees or venue hire. While the Committee has the authority to adjust our fees for green fees or venue hire, any action on that front would need to be viewed against the potential impact on the numbers likely to play bowls at Belconnen Bowling Club. Similarly, any action to increase venue hire charges would need to be considered against the possible transfer of functions to other venues.

On the expenditure side, our capacity is similarly constrained as wages are set by agreement and can only be reduced as a result of action to reduce the hours worked by paid staff by reducing opening hours and/or an increasing commitment by volunteers to take bar shifts on an ongoing basis. While neither option is off the table, it should be noted that asking members to undertake even more bar rosters on a regular basis is a huge ask given the commitment that would imply for a very small group of volunteers.

The primary option for reducing our expenditures is for members to undertake functions currently being undertaken on a paid basis by those outside the club. To this end a couple of our members have continued to undertake the bookkeeping function for the Belconnen Bowling Club. In addition to a full year saving of about \$25,000 on current prices, the assumption of that role by members have also ensured more timely financial data will be available for decision making as well as for the information of members.

On the cash flow front, significant rebuilding our cash balances is an imperative if we are to be able to provide a reserve to finance the replacement of capital assets as they reach the end of their useful life. One light on the hill for the Belconnen Bowling Club is that as a result of the repayment of past borrowings by June 2020, our cash flows should have improved by about \$36,000 and by \$60,000 in a full year.

Notwithstanding those challenges, the Committee believes that the Club will be able to continue as a going concern and that it is appropriate to adopt the going concern basis in the preparation of the financial report. The financial report does not include any adjustments relating to the amounts or classification of recorded assets or liabilities that might be necessary if the Club does not continue as a going concern.

Insurance

At the time of preparing this report, the board has not been able to secure insurance cover for the club buildings and contents. This includes cover for fire, storm, general and malicious damage, equipment breakdown and the like.

It was obvious that with our record of claims against burglaries/break-in's over the last 5 years, the cost of cover was going to increase significantly, but neither we or our broker had any idea that we would not be able to secure even basic cover. The general comment from all insurers was that our building was too old, not constructed of modern materials (i.e. brick or metal and concrete), and not secure enough. This is despite the extra security measures undertaken (new camera system, enhanced internal and external locking, security grill and removal of cash from EGM's nightly).

No Australian company would even offer terms. The one offer that we obtained was through Lloyds of London at a cost of approximately \$80,000 for the year, but even if we were able to afford such an exorbitant sum, we could not comply with terms about no cash being retained on the premises overnight.

TREASURER'S REPORT 2019-20 (Continued)

In order to assist our broker put a revised case to the companies, we have undertaken a complete independent assessment of the club's buildings, security features, fire safety etc. and have received a written report, which appears to all concerned to show the club as a medium to low level risk. There were a few minor recommendations made to increase our internal security (which have already been put in into effect), as well as a recommendation to have a Thermal Imaging Scan of our electrical switchboards to detect any power issues. This Thermal Imaging Scan has also been completed and the report shows that there are no faults or overloads evident in our system.

We would expect the new board to continue to liaise with the broker to obtain a suitable outcome as soon as possible.

In summary, while the Club continues to face significant challenges for the next year or so, we are not broke and we are not facing imminent closure. Our assets now exceed liabilities by almost \$1.4 million an increase of just over \$152,000 on the position at the end of 2020.

TOM WILSON TREASURER 2020

GREENS DIRECTORS REPORT 2019-20

This reporting year, due to the extended summer bushfire smoke hazard conditions and the Covid 19 shutdown, will no doubt go down in history as one of the most challenging for the Belconnen Bowling Club.

Notwithstanding, our Greenkeeping staff (Peter Watts and Ethan Heffron) continued to deliver under trying circumstances and the vast number of positive comments from our bowling membership that the greens "were the best they've been for years" is testament to the challenges they faced and overcame.

Ethan Heffron is still being employed on a casual basis working on minimal hours over winter. His hours will increase over the busy growing season.

The fact that our Club has been asked to host the deferred 2020 Mens ACT Pairs Championships and Pennant Finals is further evidence that our Greens have been well maintained.

Both Peter and Ethan have also used some of the 'downtime' to renew the carpark markings, prune the Pine Tree wind break and, repair the hail damaged roofing on the Taj and above BBQ area. Other tasks that have been attended to include some added security to prevent unauthorised vehicular access to the Club property and repainting of the 'chalk' Name Plates on all of the Scoreboards.

The extended Covid 19 shutdown allowed for some cutbacks in intensive greens maintenance which saw a slight decrease in overall greens maintenance costs. On the negative side greens closures due to the smoke hazard and Covid saw a significant decrease in green fee revenue and a resultant widening of the shortfall to be met from other licensed club revenue streams.

As Greens Director this is of major concern to me as revenue from the licensed club to offset a greens maintenance deficit deprives the Club of opportunities to enhance its delivery of other member services. In a "normal" year (using 2019 rather than 2020) the challenge to achieve increased bowling green patronage in order to make our bowling activity budget neutral would necessitate some 4,000 + extra green fee paying bowlers per annum – this is a big ask but unless there is a concerted effort to bridge the revenue/expenditure gap by increasing both the number of bowlers and days/evenings of usage then the current situation is not going to be sustainable in the long term. I am sure that the majority of the bowling membership would agree that it is pointless to maintain 3 Turf Greens to a high standard if they are not going to be used to their full potential throughout the year.

GREENS DIRECTORS REPORT 2019-20 (Continued)

I want to thank the volunteers who helped with the routine top dressing of our Greens and also make special mention of Ros McKowen, our volunteer resident Gardener, who has worked tirelessly and unsupervised (ably assisted from time to time by her offsider Steve Cobley), in maintaining the garden areas surrounding our Greens.

Stay safe and let's hope our fortunes are turned around next year.

In conclusion, Peter Watts and staff, along with the Greens Director wish all bowlers happy bowling.

DAVID LALOR GREENS DIRECTOR 2020

MEN'S AND WOMEN'S PENNANT REPORT 2019-20

Men's Pennants

After starting the men's Pennant comption for 2020 was initially put on hold because of COVID 19 and subsequently cancelled. That cancellation is rather disappointing as all grades 1's, 2's, 4's and 5's are all traveling quite well with a great chance of making the top 4.

The Grade 1 team were only 1 point out of the top four and with only three rounds to go were due to play 2 of the bottom teams Queanbeyan, Yowani and Queanbeyan RSL. Norths who were only 2 points ahead of us and still with their bye to come and a much tougher run home would have given the Grade 1 team a massive chance to make the top 4. The standings at the time of suspension were:

Weston Creek - 49

Queanbeyan RSL - 45

Norths - 44

Canberra - 43

Belconnen – 42

Tuggeranong – 19

Queanbeyan - 16

Yowani – 14

The Grade 2 team were equal 4th on points but just out of the top 4 on for and against and would had a good run home to the finals needing to play Weston Creek, Queanbeyan and Tuggeranong. The standings at the time of suspension were:

Goulburn - 48

Queanbeyan - 43

Queanbeyan RSL - 40

Tuggeranong – 32

Belconnen – 32

Weston Creek - 21

The Grade 4 team were holding on to 4th spot and had a fairly tough run home needing to play Norths, Queanbeyan and Goulburn. While Tuggeranong were only 1 point behind us they also would have had a hard run home needing to play Goulburn, Norths and Weston Creek. The standings at the time of suspension of the competition were:

Queanbeyan – 46

Goulburn – 45

Weston Creek - 42

Belconnen – 36

Tuggeranong – 35

Norths - 12

MEN'S AND WOMEN'S PENNANT REPORT (Continued)

The 5's were looking good sitting in 3rd place with a great run home needing to play Yowani, Queanbeyan and Queanbeyan RSL. The standings at the time pennants was suspended were:

Queanbeyan RSL - 54

Crookwell - 52

Belconnen - 38

Tuggeranong - 29

Queanbeyan - 26

Yowani – 17

So, with only 3 rounds to go, all 4 grades were in a good position to compete in the finals. The selectors would like to thank all players and officials for their support. This year Belconnen had been given the privilege to host the 2020 pennant finals and we can only hope that we are again asked to host the finals next year and that we can also be as successful in our pennant bowling.

Women's Pennants

Our Belconnen ladies entered a team in the Weekend Pennant but after playing only a few rounds we had to cease play due to Covid19 restrictions. We were hopeful that we could finish off the season but sadly due to lack of numbers had to withdraw from the competition.

On a positive note, we have entered a team in the Midweek Pennant which commences mid September. Hopefully, we can have an uninterrupted season and do Belconnen proud.

I would like to thank the Belconnen ladies for their participation in our pennant teams

PETER WATTS AND JILL CORNISH FOR AND ON BEHALF OF THE SELECTORS.

HOUSE DIRECTOR REPORT 2019-20

During this term, as part of the House Direction, we have made a number of changes to the Club House. Through the contributions of the Committee and Club Volunteers the changes are:

- The installation of new carpet;
- Painting of the inside spaces; and
- Refurbishment of the Bar.

This has only been possible as a result of the generous donations of time and money by Members, their associates and families and some local suppliers.

I would also like to mention the creation of our designated Bowls Office and Poker Machine areas, which have both been well received by the Membership.

The refurbishment of the Bar area has made a positive impact on the Club House as a social venue for our casual bowlers and club functions. I especially want to thank Nicole and her team for their commitment to bar management and continuous improvement to benefit the Member's and Guest's while at the Club.

I would like to thank all of the volunteers, past and present, for their ongoing support and commitment to the day-to-day function of the club, which is a welcome support to me as House Director.

HOUSE DIRECTOR REPORT 2019-20 (Continued)

I would like to express my and the club's deep gratitude to Nick Pitsonis and Dave Lalor for the wonderful job the did negotiating a great outcome in the replacement of our poker machines.

Finally, I would like to thank the Membership for their vigilance and their willingness to accommodate the changes during the COVID19 closure and re-opening.

I feel proud of the accomplishments that we have achieved this term.

NICK HARRISON HOUSE DIRECTOR 2020

BELCONNEN BOWLING CLUB

Officer Bearers for the year ended 30 June 2020

Listed below are office bearers at 30 June 2020

Patron: Yvette Berry

President: Leon Cornish

Deputy President Women: Terrill Strahan **Deputy President Men**: Nick Pitsonis

Secretary: Tony Holmes
Treasurer: Tom Wilson
Director Club: Nick Harrison

Director Greens/Grounds: Dave Lalor **Director Administration**: Jan Eriksen

Current Occupants of other elected positions

Selectors Women: Jill Cornish, Jenny Van Vucht

Selectors Men: Peter Watts, Rod Tonkin, Ken McDonald

Championship Director: Steve Young **Chairperson of Umpires**: Jenny Van Vucht

During the year, Robin Anderson undertook the role of Assistant Secretary.

Senior Staff

Turf Manager: Peter Watts **Senior Bar Staff**: Nicole Kaney

Life Members resident in the ACT (in alphabetical order)

G. Arneil, J Bice, I. Cameron, L. Collier, J Collier, B. Donovan, D. Gordon, H. Hird, I. McPhee, J. O'Neill, M. Periera, W. Watts, P. Wilson

In Memoriam

The President, Committee of Management and Members extend their sympathy to the families of Members and ex-Members who have died in the past year including:

George Arniel, Trevor Marks, Ian McPhee, Ian Cameron, Norman Forder, Denzil (Denny) Murcutt,
Paul Crumblin and Howard (Howie) Desmet

State Events

Runners up: State Pairs (Peter McInnes - Rod Tonkin)

Men's Championships

Men's Events	Winner	Runner Up
MAJOR SINGLES	John Bice	Peter Watts
MAJOR PAIRS	Rod Tonkin Darren Fitzpatrick	Bill Watts Peter Watts
TRIPLES	Rod Tonkin Garry Ryan Darren Fitzpatrick	Ken McDonald Charlie Orr Ollie McGready
Fours	Mike Bice Gerry Lenahan Dave Lalor John Bice	David Toole Tom Senden Greg Megee Rod Tonkin
MINOR SINGLES	Peter McInnes	Tony Holmes
MINOR PAIRS	Not Played	
OPEN HANDICAP SINGLES	Terry Jarvie	Peter Watts
OPEN HANDICAP PAIRS	Sue Jarvie Terry Jarvie	Nicki Canny Pat Canny
MIXED PAIRS	Darren Fitzpatrick Nicole Mengel	Sorina Atkin Peter McInnes
MIXED FOURS	Not Played	

Women's Championships

Women's Events	Winner	Runner Up
MAJOR SINGLES	Jill Cornish	Helena Megee
MAJOR PAIRS	Sandra Miller	Margaret Dowse
WAJOR FAIRS	Helena Megee	Joan Trounce
	Lois Knights	Fay Baxendell
TRIPLES	Margaret Dowse	Sorina Atkin
	Jill Cornish	Nicole Mengel
Fours	Not Played	
MINOR SINGLES	Not Played	
MINOR PAIRS	Not Played	

BELCONNEN BOWLING CLUB INCORPORATED

ABN 17 103 400 705

FINANCIAL REPORT FOR THE YEAR ENDED 30 JUNE 2020

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BELCONNEN BOWLING CLUB

Your Committee Members submit the financial report of Belconnen Bowling Club Incorporated for the financial year ended 30 June 2020.

(i) The names of the members of the Committee Members of the Association during the year up to the 3rd of November 2018 were:

Name	Responsibilities	Date	Date Retired
Leon Cornish	President	03/11/2018	26/10/2019
Nicolas Pitsonis	Deputy President (Men)	03/11/2018	26/10/2019
Terrill Strahan	Deputy President (Women)	03/11/2018	26/10/2019
Anthony Holmes	Secretary	03/11/2018	26/10/2019
Robin Anderson	Assistant Secretary	03/11/2018	26/10/2019
Tom Wilson	Treasurer	03/11/2018	26/10/2019
	Director Club	Vacant	
Howard Desmet	Director Greens & Grounds	03/11/2018	26/10/2019
Jan Eriksen	Director Administration	03/11/2018	26/10/2019

(ii) The names of the members of the Committee Members of the Association during the year from the 26 October 2019 to the date of this report are:

Name	Responsibilities	Date Appointed	Date Retired
Leon Cornish	President	26/10/2019	In Office
Nicolas Pitsonis	Deputy President (Men)	26/10/2019	In Office
Terrill Strahan	Deputy President (Women)	26/10/2019	In Office
Anthony Holmes	Secretary	26/10/2019	In Office
Tom Wilson	Treasurer	26/10/2019	In Office
Robin Anderson	Assistant Secretary	26/10/2019	In Office
Nick Harrison	Director Club	26/10/2019	In Office
Dave Lalor	Director Greens & Grounds	26/10/2019	In Office
Jan Eriksen	Director Administration	26/10/2019	In Office

- (iii) The principal activity of the Association during the year ended 30 June 2020 was to promote the sport of lawn bowls and there was no significant change in the nature of this activity that occurred during the year.
- (iv) The net profit of the Association for the year ended 30 June 2020 was \$151,646 (2019 a profit of \$43,859).
- (v) While no matters or circumstances have arisen since the end of the financial year which significantly affects the operations of the Association, or the state of affairs of the Association in subsequent years, after a special general meeting of members a sub-committee was established to investigate the opportunities of a partnership or amalgamation with a larger club. Expressions of interest have been called from interested parties and the work of that sub-committee is onging.

In the opinion of the Committee Members, the accompanying financial report presents fairly the financial position of Belconnen Bowling Club Incorporated as at 30 June 2020 and its performance for the year ended on that date in accordance with Australian Accounting Standards - Reduced Disclosure Requirements, mandatory professional reporting standards and other authoritative pronouncements of the Australian Accounting Standards Board.

In the opinion of the Committee Members, at the date of this statement, there are reasonable grounds to believe that Belconnen Bowling Club Incorporated will be able to pay its debts as and when they fall due.

Signed this 28th day of October 2020 in accordance with a resolution of the members of the Committee

Leon Cornish President



RSM Australia Pty Ltd

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INDEPENDENT AUDITOR'S REPORT

To the Members of Belconnen Bowling Club Incorporated

Opinion

We have audited the financial report of Belconnen Bowling Club Incorporated (the Club), which comprises the statement of financial position as at 30 June 2020, the statement comprehensive income, the statement of changes in equity and the statement of cash flows for the year then ended, and notes to the financial statements, including a summary of significant accounting policies, and the committee member's declaration.

In our opinion, the accompanying financial report of the Club is in accordance with the *Associations Incorporation Act (ACT) 1991*, including:

- (i) giving a true and fair view of the Club's financial position as at 30 June 2020 and of its financial performance for the year then ended; and
- (ii) complying with Australian Accounting Standards- Reduced Disclosure Requirements and the Associations Incorporation Act (ACT) 1991.

Emphasis of Matter - Insurance

I draw attention to the disclosure in Note 1(a) in the Summary of Significant Accounting policies, which notes that the Belconnen Bowling Club is in the process of renewing its insurance arrangements, and that this has not been completed at the date of signing of the financial report. My opinion is not modified in respect of this matter.

Other Information

Those charged with governance are responsible for the other information. The other information comprises the information included in Club's annual report for the year ended 30 June 2020, but does not include the financial report and the auditor's report thereon.

Our opinion on the financial report does not cover the other information and accordingly we do not express any form of assurance conclusion thereon.

In connection with our audit of the financial report, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial report or our knowledge obtained in the audit or otherwise appears to be materially misstated.

If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact. We have nothing to report in this regard.



Responsibilities of Management and Those Charged with Governance for the Financial Report

Management is responsible for the preparation and fair presentation of the financial report in accordance with Australian Accounting Standards – Reduced Disclosure Regime and the Associations Incorporation Act (ACT) 1991, and for such internal control as management determines is necessary to enable the preparation of the financial report that is free from material misstatement, whether due to fraud or error.

In preparing the financial report, management is responsible for assessing Club's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the Club or to cease operations, or has no realistic alternative but to do so.

Those charged with governance are responsible for overseeing the Club's financial reporting process.

Auditor's Responsibilities for the Audit of the Financial Report

Our objectives are to obtain reasonable assurance about whether the financial report as a whole is free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with the Australian Auditing Standards - Reduced Disclosure Requirements will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of this financial report.

A further description of our responsibilities for the audit of the financial report is located at the Auditing and Assurance Standards Board website at: http://www.auasb.gov.au/auditors_responsibilities/ar4.pdf. This description forms part of our auditor's report.

Report on Other Legal and Regulatory Requirements

Opinion on the Community Purpose Contribution Statement

In our opinion the financial information presented in the Community Purpose Contribution Statement on page 30 of the annual report complies with section 172 of the Gaming Machine Act 2004.

Responsibilities

Management is responsible for the preparation and presentation of the Community Purpose Contribution Statement, in accordance with the section 172 of the Gaming Machine Act 2004. Our responsibility is to express an opinion on the Community Purpose Contribution Statement, based on our audit conducted in accordance with Australian Auditing Standards.

RSM AUSTRALIA PTY LTD

GED STENHOUSE

Director

Canberra, Australian Capital Territory Dated: 28 October 2020

STATEMENT OF FINANCIAL POSITION AS AT 30 JUNE 2020

CURRENT ASSETS Cash and cash equivalents 4 198,396	54,435 1,505 14,866 70,806
•	1,505 14,866
	14,866
Receivables 5 14,239	
Inventories 6 <u>16,114</u>	70.806
TOTAL CURRENT ASSETS 228,749	
NON CURRENT ASSETS	
Property, plant and equipment 7 1,210,121 1,2	264,710
TOTAL NON CURRENT ASSETS 1,210,121 1,2	264,710
TOTAL ASSETS 1,438,870 1,3	35,516
CURRENT LIABILITIES	
Payables 8 42,258	33,357
Provisions 9 21,560	30,528
Financial Liabilities 10 12,042	60,267
TOTAL CURRENT LIABILITIES 75,860	.24,152
TOTAL LIABILITIES 75,860 1	.24,152
NET ASSETS 1,363,010 1,2	11,364
EQUITY	
Retained Surplus 467,705	16,059
Reserves	395,305
TOTAL EQUITY 1,363,010 1,2	11,364

The accompanying notes form part of these financial statements

STATEMENT OF COMPREHENSIVE INCOME FOR THE YEAR ENDED 30 JUNE 2020

	Note	2020	2019
		\$	\$
Revenue from ordinary activities	2	616,022	642,165
Other revenue	2	175,929	76,007
Total Revenue		791,951	718,172
Poker machine expenses		29,787	20,082
Bar expenses		231,744	277,119
Administration		99,427	92,392
Property expense		90,979	85,667
Greens expense		142,447	152,791
Function and entertainment cost		5,796	6,111
Members amenities		39,961	40,042
Donations, fundraising and sponsorship		164	109
Total Expenses		640,305	674,313
Net surplus from ordinary activities		151,646	43,859
Other comprehensive income			
Revaluation of Land and Buildings	7	-	415,255
		<u> </u>	415,255
TOTAL COMPREHENSIVE INCOME		151,646	459,114
STATEMENT OF CHANGES IN EQUITY			
FOR THE YEAR ENDED 30 JUNE 2020			
		Asset Valuation	
		Reserve	
	Retained Surplus	Neser ve	Total
	\$	\$	\$
Balance at 1 July 2018	272,200	480,050	752,250
Net surplus for the year	43,859	-	43,859
Revaluation of Land and Buildings 2019	-	415,255	415,255
Balance at 30 June 2019	316,059	895,305	1,211,364
	310,000		_,,
Net surplus for the year	151,646	-	151,646
Balance at 30 June 2020	467,705	895,305	1,363,010

The accompanying notes form part of these financial statements

STATEMENT OF CASH FLOWS FOR THE YEAR ENDED 30 JUNE 2020

	Note	2020 \$	2019 \$
OPERATING ACTIVITIES		Ţ	Ţ
Receipts from customers		837,387	794,446
Payments to suppliers and employees		(624,940)	(786,576)
Interest received		122	7
Interest paid		(19)	(46)
Net cash provided from operating activities		212,550	7,831
INVESTING ACTIVITIES			
Payments for property, plant and equipment		(20,880)	(2,364)
Sale of property, plant and equipment		<u> </u>	76,000
Net cash provided from / (used in) investing activities		(20,880)	73,636
FINANCING ACTIVITIES			
Repayment of borrowings		(47,709)	(60,805)
Net cash used in financing activities		(47,709)	(60,805)
Net movement in cash and cash equivalents		143,961	20,662
Cash and cash equivalents at beginning of year		54,435	33,773
Cash and cash equivalents at end of year	4	198,396	54,435

The accompanying notes form part of these financial statements

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 JUNE 2020

Note 1: Summary of Significant Accounting Policies

The principal accounting policies adopted in the preparation of the financial statements are set out below. These policies have been consistently applied to all the years presented, unless otherwise stated.

New or amended Accounting Standards and Interpretations adopted

The club has adopted all of the new or amended Accounting Standards and Interpretations issued by the Australian Accounting Standards Board ('AASB') that are mandatory for the current reporting period.

Any new or amended Accounting Standards or Interpretations that are not yet mandatory have not been early adopted.

The adoption of these Accounting Standards and Interpretations did not have any significant impact on the financial performance or position of the club.

The following Accounting Standards and Interpretations are most relevant to the club:

AASB 15 Revenue from Contracts with Customers

The club has adopted AASB 15 from 1 July 2019. The standard provides a single comprehensive model for revenue recognition. The core principle of the standard is that an entity shall recognise revenue to depict the transfer of promised goods or services to customers at an amount that reflects the consideration to which the entity expects to be entitled in exchange for those goods or services. The standard introduced a new contract-based revenue recognition model with a measurement approach that is based on an allocation of the transaction price. This is described further in the accounting policies below. Credit risk is presented separately as an expense rather than adjusted against revenue. Contracts with customers are presented in an entity's statement of financial position as a contract liability, a contract asset, or a receivable, depending on the relationship between the entity's performance and the customer's payment. Customer acquisition costs and costs to fulfil a contract can, subject to certain criteria, be capitalised as an asset and amortised over the contract period.

AASB 1058 Income of Not-for-Profit Entities

The club has adopted AASB 1058 from 1 July 2019. The standard replaces AASB 1004 'Contributions' in respect to income recognition requirements for not-for-profit entities. The timing of income recognition under AASB 1058 is dependent upon whether the transaction gives rise to a liability or other performance obligation at the time of receipt. Income under the standard is recognised where: an asset is received in a transaction, such as by way of grant, bequest or donation; there has either been no consideration transferred, or the consideration paid is significantly less than the asset's fair value; and where the intention is to principally enable the entity to further its objectives. For transfers of financial assets to the entity which enable it to acquire or construct a recognisable nonfinancial asset, the entity must recognise a liability amounting to the excess of the fair value of the transfer received over any related amounts recognised. Related amounts recognised may relate to contributions by owners, AASB 15 revenue or contract liability recognised, lease liabilities in accordance with AASB 16, financial instruments in accordance with AASB 9, or provisions in accordance with AASB 137. The liability is brought to account as income over the period in which the entity satisfies its performance obligation. If the transaction does not enable the entity to acquire or construct a recognisable non-financial asset to be controlled by the entity, then any excess of the initial carrying amount of the recognised asset over the related amounts is recognised as income immediately. Where the fair value of volunteer services received can be measured, a private sector not-for-profit entity can elect to recognise the value of those services as an asset where asset recognition criteria are met or otherwise recognise the value as an expense.

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 JUNE 2020

Note 1: Summary of Significant Accounting Policies - Continued

Impact of adoption

AASB 15 and AASB 1058 were adopted using the modified retrospective approach and as such comparatives have not been restated. There was no impact on opening retained profits as at 1 July 2019.

Basis of preparation

These general purpose financial statements have been prepared in accordance with Australian Accounting Standards - Reduced Disclosure Requirements and Interpretations issued by the Australian Accounting Standards Board ('AASB'), the *Associations Incorporation Act (ACT) 1991* and associated regulations, as appropriate for not-for-profit oriented entities.

The financial report of the club was authorised for issue on the date of signing of the attached Committee's Report by the committee members.

(a) Insurance

The Club is currently in the process of renewing its insurance arrangements which has not been completed at the date of signing of the financial report, and therefore the club may not be fully insured in the event of a loss event.

(b) Income Tax

The Club is a not-for-profit Club formed with the aim of encouraging and promoting the sport of lawn bowls. Cash and cash equivalents include cash on hand and deposits held at call with banks or financial institutions.

(d) Cash flows

For the purposes of the statement of cash flows, cash includes cash on hand, cash at bank and bank bills maturing

(e) Property, Plant and Equipment

Each class of plant and equipment is measured on the cost basis less depreciation and impairment losses. The carrying amount of property, plant and equipment is reviewed annually by management for impairment to The depreciation amount of all assets are depreciated on a diminishing value over the useful lives of the assets to The Depreciation rates used for each class of depreciable assets are:

Class of fixed assets	Depreciation rate
Buildings	2.5 - 4%
Leasehold improvements	7.5 - 30%
Greenkeepers equipment	7.5 - 40%
Other plant and equipment	18 - 50%

The assets' residual values and useful lives are reviewed, and adjusted if appropriate, at each balance date.

(f) Employee Benefits

Reflecting the number of years of service, since 2018 all employee benefits have been classified as current provisions within aggregate liabilities. These benefits fall into two main categories as follows.

Short-term employee benefits

Short-term employee benefits are benefits (other than termination benefits) that are expected to be settled wholly within 12 months after the end of the annual reporting period in which the employees render the related service, including wages, salaries and sick leave. Short-term employee benefits are measured at the (undiscounted) amounts expected to be paid when the obligation is settled.

The Club's obligations for short-term employee benefits such as wages and salaries are recognised as a part of current provisions in the statement of financial position.

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 JUNE 2020

Note 1: Summary of Significant Accounting Policies - Continued

Other long-term employee benefits

The Club classifies employees' long service leave as other long-term employee benefits as, while they would be payable on cessation of employment, they are not expected to be settled wholly within 12 months after the end of the annual reporting period in which the employees render the related service. Provision is made for the Club's obligation for other long-term employee benefits, which are measured at the present value of the expected future payments to be made to employees. Expected future payments incorporate anticipated future wage and salary levels, durations of service and employee departures, and are discounted at rates determined by reference to market yields at the end of the reporting period on corporate bonds that have maturity dates that approximate the terms of the obligations. Upon the remeasurement of obligations for other long-term employee benefits, the net change in the obligations is recognised in Statement of profit and loss classified under employee benefits expense.

Defined contribution superannuation benefits

All employees of the Club receive defined contribution superannuation entitlements, for which the Club pays the fixed superannuation guarantee contribution (currently 9.5% of the employee's average ordinary salary) to the employee's superannuation fund of choice. All contributions in respect of employee's defined contributions entitlements are recognised as an expense when they become payable. The Club's obligation with respect to employees' defined contribution entitlements is limited to its obligation for any unpaid superannuation guarantee contributions at the end of the reporting period. All obligations for unpaid superannuation guarantee contributions are measured at the (undiscounted) amounts expected to be paid when the obligation is settled and are presented as current liabilities in the Club's statement of financial position.

(g) Inventories

Inventories consist of stock on hand and uniforms and are measured at the lower of cost and net replacement value less impairment losses. Costs include direct costs.

(h) Revenue recognition

Poker machine revenue is recognised inclusive of GST.

Bar sales are recognised when sales are made at the bar.

(i) Comparative figures

Where necessary, comparative figures have been adjusted to conform to changes in presentation in this financial report.

(j) Goods and Services Tax

All revenue and expenses are stated net of the amount of goods and services tax, except where in the amount of goods and services tax incurred is not recoverable from the Australian Taxation Office. In these circumstances the goods and services tax is recognised as part of the cost acquisition of the asset or as part of an item of the expense. Receivables and payables in statement of financial position are shown inclusive of goods and services tax.

(k) Impairment

At each reporting date, the Club reviews the carrying values of its tangible assets to determine whether there is any indication that those assets have been impaired. If such an indication exists, the recoverable amount of the asset, being the higher of the asset's fair value less costs to sell and value in use, is compared to the asset's carrying value. Any excess of the asset's carrying value over its recoverable amount is recognised as an expense in the statement of comprehensive income.

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 JUNE 2020

Note 1: Summary of Significant Accounting Policies - Continued

(I) Critical accounting estimates and judgements

Management and the Committee evaluates estimates and judgements incorporated into the financial report based on historical knowledge and best available current information. Estimates assume a reasonable expectation of future events and are based on current trends and economic data, obtained both externally and within the Club.

Key estimates - Impairment

The Club assesses impairment at each reporting date by evaluating conditions specific to the Club that may lead to impairment of assets. Should an impairment indicator exist, the determination of the recoverable amount of the asset may require incorporation of a number of key estimates.

(m) Financial Liabilities

The financial liabilities of the Club represent the outstanding balances on finance provided by lenders associated with the acquisition of solar panels and replacement poker machines. The club anticipates that all commitments in respect of these liabilities will be met as they fall due and the final payments will be made in the 2020 financial year.

Instalments due in the next 12 months are classified as current liabilities, while payments in following financial years are classified as non-current liabilities.

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 JUNE 2019

	2020	2019
	\$	\$
Note 2: Revenue from Ordinary Activities		
Operating activities:		
Trading Income - Bar sales	337,179	381,226
Trading income - Poker machines	20,619	79,637
Bar Sales - Miscellaneous	433	643
Bottle Refunds	1,468	1,195
Club hire and catering	17,082	19,370
Championship and entry fees	6,050	4,259
Commissions received	722	1,120
Covid 19 Grants/Funds	54,146	-
Donations	20,120	228
Green fees	63,779	84,961
Insurance Proceeds	38,336	-
Membership receipts	24,710	24,245
Other income	4,353	3,909
Raffles	24,998	38,172
Sponsorship	2,027	3,200
	616,022	642,165
Other revenue:		
Sale of poker machine Licences	-	76,000
Interest received	122	7
Insurance payouts in respect of poker machines destroyed or rendered	175,807	-
inoperable in robberies in November and December 2019		
.,	175,929	76,007
Note 3: Expenses From Ordinary Activities		
Cost of sales	261,531	297,201
Depreciation	36,011	36,405
Write off of equipment - current year	39,458	(65)
The on or equipment continues	337,000	333,541
Note 4: Cash and cash equivalents		
Cash on hand	2,310	13,503
Cash at bank and on deposit	196,086	40,932
	198,396	54,435
		3 ., .00
Note 5: Receivables		
Trade debtors	1,100	1,505
Accrued Income	13,139	-
Accided income	14,239	1,505
	14,233	1,303
Note 6: Inventories		
Note of inventories		
Stock on hand at cost	13,894	13,421
Uniforms on hand at cost	2,220	1,445
Simornis on hund at tost	16,114	14,866
	10,117	17,000

No impairment indicators were present in respect of inventories at 30 June 2020.

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 JUNE 2019

			2020	2019
			\$	\$
Note 7: Property, Plant and Equipment				
Buildings at fair value			1,020,000	1,020,000
Accumulated depreciation			(25,500)	-
Land at fair value			85,000	85,000
			1,079,500	1,105,000
Club plant, equipment and fittings- at cost			277,537	347,180
Accumulated depreciation			(148,564)	(189,686)
			128,973	157,494
Greenkeeper equipment - at cost			118,577	122,221
Accumulated depreciation			(116,929)	(120,005)
			1,648	2,216
Total property, plant and equipment			1,210,121	1,264,710
(a) Movements in carrying amounts				
Movement in the carrying amounts for each				
equipment between the beginning and the	end of the current f	inancial year.		
		Club plant,		
	Land and	equipment	Greenkeepers	
	Buildings	and fittings	equipment	Total
	\$	\$	\$	\$
	Ÿ	Y	¥	Ÿ
Balance as at 30 June 2019	1,105,000	157,494	2,216	1,264,710
Less Depreciation expenses	(25,500)	(9,943)	(568)	(36,011)
Less Write-off of assets		(39,458)	-	(39,458)
Plus New asset acquisitions		20,880		20,880
Balance as at 30 June 2020	1,079,500	128,973	1,648	1,210,121

A revaluation of the land lease for the BBC was last undertaken by Opteon Solutions in June 2019. On the basis of the of the concessional nature of the lease and its restricted purpose clause, that revaluation, of \$85,000 compared to the former \$5,350 was based upon the present value of the lease's current market rental.

The revaluation of the Club buildings was also last undertaken by Opteon Solutions in June 2019. This valuation was undertaken by Opteon on a depreciated replacement cost basis and revalued those buildings at an amount of \$1,020,000 compared to the value of \$671,603 previously recorded in the financial accounts of the BBC.

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 JUNE 2020

	2020 \$	2019 \$
Note 8: Payables	ŷ	¥
Trade creditors	23,314	31,462
GST Payable	16,650	(597)
PAYG Withholding	2,294	2,492
	42,258	33,357
Note 9: Provisions		
Provision for annual leave	6,569	12,866
Provision for long service leave	14,991	17,662
	21,560	30,528

(a) Provision for employee benefits

Provision for employee benefits represents amounts accrued for annual leave and long service leave.

The current portion for this provision includes the total amount accrued for annual leave entitlements and the

The non-current portion for this provision includes amounts accrued for long service leave entitlements that have not yet vested in relation to those employees who have not yet completed the required period of service.

In calculating the present value of future cash flows in respect of long service leave, the probability of long service leave vesting is based upon historical data. The measurement and recognition criteria for employee benefits have been discussed in Note 1(f)

Note 10: Other Liabilities

CURRENT		
Advance Payments	-	516
Finance liability	12,042	59,751
	12,042	60,267
NON CURRENT		
Finance liability	<u>-</u>	

Note 11: Related Party Disclosures

Committee members received reimbursement of out-of-pocket expenses incurred on behalf of the Club. No other remuneration was received by members of the Committee in connection with the management of the Club.

Note 12: Compensation of Key Management Personnel

Key management provide their time on an honorary basis.

Note 13: Association Details

The Club operates wholly within Australia and is involved in promoting the sport of lawn bowls.

The Club is incorporated under the Clubs Incorporation Act 1991 of the Australian Capital Territory. Its principal place of business and registered office is 1 Beetaloo St Hawker ACT 2614.

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 JUNE 2020

	2020 \$	2019 \$
Note 14: Commitments for Expenditure		
<u>Financing commitments</u>		
Payable:		
- not later than 1 year	12,042	59,751
- later than 1 year but not later than 5 years		
	12,042	59,751
Net Liability	12,042	59,751

The Club had entered into the following financing arrangements:

- a five-year financing arrangement for the acquisition and installation of solar panels and LED lighting. The final installment of this financing was made in May 2020
- a three-Year financing arrangement for the acquisition of five new poker machines. The financing was for the period to June 2020. However, as the financier, Aristocrat Leisure Pty Ltd, suspended all loan repayments after the closure of licenced clubs in the ACT, an amount of \$12,042 was still outstanding at 30 June 2020. That amount was repaid early in the 2020-21 financial year.

Note 15: Subsequent Events

The impact of the Coronavirus (COVID-19) pandemic is ongoing and while it has been financially positive for the club up to 30 June 2020, it is not practicable to estimate the potential impact, positive or negative, after the reporting date. The situation is rapidly developing and is dependent on measures imposed by the Australian Government and other countries, such as maintaining social distancing requirements, quarantine, travel restrictions and any economic stimulus that may be provided.

No other matter or circumstance has arisen since 30 June 2020 that has significantly affected, or may significantly affect the incorporated association's operations, the results of those operations, or the incorporated association's state of affairs in future financial years.

Club Audited Community Purpose Contribution Statement

CLUB REVENUE GROSS GAMING MACHINE REVENUE (GGMR) (Total after deducting players' winnings (excluding linked jackpots) and any amount set aside under a linked-jackpot arrangement for the payment of jackpot payouts)	2019-20 20,501
24% OF GGMR	4,920
Gaming Machine Tax Liability (tax payable under section 159 of the Act)	-
Total Net Gaming Machine Revenue (NGMR)	15,580
Value Of payments To The Gambling Harm Prevention And Mitigation Fund (GHMPF) (0.75% Of NGMR)	117
COMMUNITY PURPOSE CONTRIBUTION (CPC)	
Value of claimed CPC's other than contribution of 0.75% of GGMR to the GHPMF	45,651
Total value of claimed community purpose contributions	45,768
Claimed monetary community purpose contributions as a % of NGMR	221.76%
Claimed community purpose contributions as a % of NGMR	293.00%
Required community purpose contributions (8 % Of NGMR	1,246
Excess/deficit of claimed community purpose contributions compared to required contributions	44,522
Value of contributions to registered political parties and their associated political entities	-

COMMUNITY ENGAGEMENT

The Belconnen Bowling Club engages with the local community in a variety of ways, namely:

- Signage both at and adjacent to the club premises and also at local shopping centres;
- Social Media, via our Website and Facebook Pages;
- Notices of special events on community bulletin boards and letterbox drops; and
- Word of mouth via our members.



RSM Australia Pty Ltd

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AUDITOR'S DISCLAIMER

The additional financial data presented in the following pages is in accordance with the books and records of the Belconnen Bowling Club Incorporated which have been subjected to the auditing procedures applied in our audit of the Belconnen Bowling Club Incorporated for the year ended 30 June 2020. It will be appreciated that our audit did not cover all details of the additional financial data. Accordingly, we do not express an opinion on such financial data and no warranty of accuracy or reliability is given. Neither the firm nor any member or employee of the firm undertakes responsibility in any way whatsoever to any person, (other than to the Belconnen Bowling Club Incorporated), in respect of such data, including any errors or omissions therein however caused.

RSM

RSM AUSTRALIA PTY LTD

Canberra, Australian Capital Territory

Dated: 28 October 2020

GED STENHOUSE

Director

THE POWER OF BEING UNDERSTOOD

AUDIT | TAX | CONSULTING

RSM Australia Pty Ltd is a member of the RSM network and trades as RSM. RSM is the trading name used by the members of the RSM network. Each member of the RSM network is an independent accounting and consulting firm which practices in its own right. The RSM network is not itself a separate legal entity in any jurisdiction.

DETAILED INCOME STATEMENT FOR THE YEAR ENDED 30 JUNE 2020

FOR THE YEAR ENDED 30 JUNE 2020	2020	2019
	\$	2019 \$
BAR TRADING ACCOUNT	Y	Ψ
<u> </u>		
TRADING INCOME		
Bar sales	337,179	381,226
Catering income	493	-
•		
Total Trading income - Bar sales	337,672	381,226
COST OF SALES		
Opening stock	13,421	19,278
Bar purchases	145,695	156,312
Catering purchases	-	957
Award superannuation	6,412	8,164
Wages Bar	66,370	97,698
Bar consumables	162	323
Club consumables	67	350
Liquor license	3,285	4,619
Raffle prizes	18	1,271
Repairs & maintenance	2,939	1,896
Staff labour hire	4,484	-
Trading unders/overs and stock write off	(834)	(4,241)
Training	830	202
Trading Stock Write Off	(190)	-
Workers compensation insurance- Bar	2,979	3,711
Less: closing stock	(13,894)	(13,421)
	231,744	277,119
GROSS PROFIT FROM BAR TRADING	105,928	104,107
POKER MACHINE TRADING ACCOUNT		
TRADING INCOME		
Poker machines	20,619	79,637
Total Trading income - Poker Machines	20,619	79,637
COST OF SALES		
Gaming machine administration	3,012	10,187
Licences and fees	2,511	1,015
Poker machine - payouts	24,264	8,801
Training	-	79
	29,787	20,082
GROSS PROFIT FROM POKER MACHINE TRADING	(9,168)	59,555
CC.C Merri . Merri . Gran III fellita III fellite	(3)200)	-5,555

DETAILED INCOME STATEMENT
FOR THE YEAR ENDED 30 JUNE 2020

	\$	\$
GREENS TRADING ACCOUNT		
TRADING INCOME		
Green fees	63,779	84,961
Total Trading income - Greens	63,779	84,961
3		3,755
GREENS EXPENSES		
Catering	52	-
Club consumables	-	23
Depreciation - Green equipment	568	8,986
Freight on purchases	292	65
Garden / Green supplies	11,252	11,490
Licences and fees	283	276
Motor vehicle expenses	927	493
Uniforms and workwear	-	368
Repairs-greens	760	3,146
Replacements - tools etc.	677	165
Salaries - greens	103,693	103,223
Superannuation	11,466	9,690
Training	-	291
Travel subsidy	-	1,518
Water and sewerage	7,902	9,136
Workers compensation insurance- Greens	4,575	3,921
	142,447	152,791
GROSS PROFIT FROM GREENS TRADING	(78,668)	(67,830)
	40.000	05.000
GROSS TRADING PROFIT	18,092	95,832
OTHER INCOME		
Trading profit	18,092	95,832
Bar sales - miscellaneous	433	643
Bottle refunds	1,468	1,195
COVID-19 Grants/funds	54,146	-
Club hire and catering	16,589	19,370
Championship and entry fees	6,050	4,259
Commissions received	722	1,120
Donations	20,120	228
Insurance proceeds	38,336	-
Membership receipts	24,710	24,245
Other income	4,353	3,909
Raffles	24,998	38,172
Sponsorship	2,027	3,200
	212,044	192,173

DETAILED INCOME STATEMENT FOR THE YEAR ENDED 30 JUNE 2020

TOR THE TEAR ENDED 30 JOINE 2020		
	2020	2019
	\$	\$
NON-OPERATING ACTIVITIES		
Interest received	122	7
Sale of poker machines	-	76,000
Insurance payouts in respect of poker machines destroyed or rendered	175,807	-
inoperable in robberies in November and December 2019		
	175,929	76,007
TOTAL INCOME	387,973	268,180
DETAILED INCOME STATEMENT		
FOR THE YEAR ENDED 30 JUNE 2020		
	2020	2019
	\$	\$
ADMINISTRATION EXPENSES		
Affiliation fees	5,556	10,927
Championship fees	227	1,797
Bank fees and charges	2,447	2,376
Bar consumables	-	1,892
Bar purchases	728	-
Bowls uniform expense	-	4,398
Equipment and IT purchases	1,036	2,281
Freight	119	50
Garden / Green supplies	36	-
Greenkeepers Equipment Expense	334	-
Insurance	22,408	22,327
Interest	19	46
IT support	-	902
Licences and Fees	940	1,712
Motor vehicle expenses	1,260	1,740
Postage	201	177
Professional fees	16,851	21,554
Professional development	1,057	1,055
Printing and stationary	2,539	4,565
Office supplies	1,245	971
Software	886	1,488
Staff training	35	1,393
Sundry	630	3,000
Telephone and internet	4,063	4,911
Wages and salaries	(2,648)	2,648
Write off of disposed poker machines	39,458	182
	99,427	92,392

DETAILED INCOME STATEMENT FOR THE YEAR ENDED 30 JUNE 2020

\$ PROPERTY COSTS Cleaning and rubbish removal 4,125 5,946 Depreciation - buildings 25,500 12,983 Depreciation - plant 9,943 14,436 Light and power 11,812 15,296 Pest control 2,112 2,362 Rates and land tax 16,030 14,445 Repairs - clubhouse, grounds and car park 7,328 6,489 Security 8,013 5,475 Water and sewerage 6,116 8,235 EUNCTION & ENTERTAINMENT COSTS 5,796 6,111 Catering expenses 5,796 6,111 MEMBERS AMENITIES 1 5,796 6,111 Club consumables 3,776 3,133 3,433 Club functions & entertainment 7,540 9,206 Club promotion 1,728 1,660 Club staff & volunteers 2,447 2,814 Club vouchers/promo 26 160 Members lucky badge draw 2,250 2,900 Members lucky badge draw 2,25		2020	2019
Cleaning and rubbish removal 4,125 5,946 Depreciation - buildings 25,500 12,983 Depreciation - plant 9,943 14,436 Light and power 11,812 15,296 Pest control 2,112 2,362 Rates and land tax 16,030 14,445 Repairs - clubhouse, grounds and car park 7,328 6,489 Security 8,013 5,475 Water and sewerage 6,116 8,235 90,979 85,667 FUNCTION & ENTERTAINMENT COSTS Catering expenses 5,796 6,111 MEMBERS AMENITIES Club consumables 3,776 3,133 Club functions & entertainment 7,540 9,206 Club promotion 1,728 1,660 Club promotion 2,447 2,814 Club vouchers/promo 260 160 Members lucky badge draw 2,250 2,900 Raffles, jackpot and tournament prizes 21,960 20,169 DONATIONS, FUNDRAISING AND SPONSORSHIP<		\$	\$
Depreciation - buildings 25,500 12,983 Depreciation - plant 9,943 14,436 Light and power 11,812 15,296 Pest control 2,112 2,362 Rates and land tax 16,030 14,445 Repairs - clubhouse, grounds and car park 7,328 6,489 Security 8,013 5,475 Water and sewerage 6,116 8,235 FUNCTION & ENTERTAINMENT COSTS Catering expenses 5,796 6,111 MEMBERS AMENITIES Club consumables 3,776 3,133 Club functions & entertainment 7,540 9,206 Club promotion 1,728 1,660 Club promotion 1,728 1,660 Club staff & volunteers 2,447 2,814 Club vouchers/promo 260 160 Members lucky badge draw 2,250 2,900 Raffles, jackpot and tournament prizes 21,960 20,169 DONATIONS, FUNDRAISING AND SPONSORSHIP 164 109	PROPERTY COSTS		
Depreciation - plant 9,943 14,436 Light and power 11,812 15,296 Pest control 2,112 2,362 Rates and land tax 16,030 14,445 Repairs - clubhouse, grounds and car park 7,328 6,489 Security 8,013 5,475 Water and sewerage 6,116 8,235 FUNCTION & ENTERTAINMENT COSTS Catering expenses 5,796 6,111 MEMBERS AMENITIES Club consumables 3,776 3,133 Club functions & entertainment 7,540 9,206 Club promotion 1,728 1,660 Club staff & volunteers 2,447 2,814 Club vouchers/promo 260 160 Members lucky badge draw 2,250 2,900 Raffles, jackpot and tournament prizes 21,960 20,169 DONATIONS, FUNDRAISING AND SPONSORSHIP 164 109 Donorship, sponsorship and fundraising 164 109 TOTAL EXPENSES 236,327 224,321	Cleaning and rubbish removal	4,125	5,946
Light and power 11,812 15,296 Pest control 2,112 2,362 Rates and land tax 16,030 14,445 Repairs - clubhouse, grounds and car park 7,328 6,489 Security 8,013 5,475 Water and sewerage 6,116 8,235 90,979 85,667 FUNCTION & ENTERTAINMENT COSTS Catering expenses 5,796 6,111 MEMBERS AMENITIES Club consumables 3,776 3,133 Club functions & entertainment 7,540 9,206 Club promotion 1,728 1,660 Club staff & volunteers 2,447 2,814 Club vouchers/promo 260 160 Members lucky badge draw 2,250 2,900 Raffles, jackpot and tournament prizes 21,960 20,169 DONATIONS, FUNDRAISING AND SPONSORSHIP 164 109 Donorship, sponsorship and fundraising 164 109 TOTAL EXPENSES 236,327 224,321	Depreciation - buildings	25,500	12,983
Pest control 2,112 2,362 Rates and land tax 16,030 14,445 Repairs - clubhouse, grounds and car park 7,328 6,489 Security 8,013 5,475 Water and sewerage 6,116 8,235 FUNCTION & ENTERTAINMENT COSTS Catering expenses 5,796 6,111 MEMBERS AMENITIES Club consumables 3,776 3,133 Club functions & entertainment 7,540 9,206 Club promotion 1,728 1,660 Club saff & volunteers 2,447 2,814 Club vouchers/promo 260 160 Members lucky badge draw 2,250 2,900 Raffles, jackpot and tournament prizes 21,960 20,169 DONATIONS, FUNDRAISING AND SPONSORSHIP 164 109 Donorship, sponsorship and fundraising 164 109 TOTAL EXPENSES 236,327 224,321	Depreciation - plant	9,943	14,436
Rates and land tax 16,030 14,445 Repairs - clubhouse, grounds and car park 7,328 6,489 Security 8,013 5,475 Water and sewerage 6,116 8,235 FUNCTION & ENTERTAINMENT COSTS Catering expenses 5,796 6,111 MEMBERS AMENITIES Club consumables 3,776 3,133 Club functions & entertainment 7,540 9,206 Club promotion 1,728 1,660 Club staff & volunteers 2,447 2,814 Club vouchers/promo 260 160 Members lucky badge draw 2,250 2,900 Raffles, jackpot and tournament prizes 21,960 20,169 DONATIONS, FUNDRAISING AND SPONSORSHIP Donorship, sponsorship and fundraising 164 109 TOTAL EXPENSES 236,327 224,321	Light and power	11,812	15,296
Repairs - clubhouse, grounds and car park 7,328 6,489 Security 8,013 5,475 Water and sewerage 6,116 8,235 90,979 85,667 FUNCTION & ENTERTAINMENT COSTS Catering expenses 5,796 6,111 MEMBERS AMENITIES Club consumables 3,776 3,133 Club functions & entertainment 7,540 9,206 Club promotion 1,728 1,660 Club staff & volunteers 2,447 2,814 Club vouchers/promo 260 160 Members lucky badge draw 2,250 2,900 Raffles, jackpot and tournament prizes 21,960 20,169 DONATIONS, FUNDRAISING AND SPONSORSHIP 164 109 Donorship, sponsorship and fundraising 164 109 TOTAL EXPENSES 236,327 224,321	Pest control	2,112	2,362
Security 8,013 5,475 Water and sewerage 6,116 8,235 90,979 85,667 FUNCTION & ENTERTAINMENT COSTS Catering expenses 5,796 6,111 MEMBERS AMENITIES Club consumables 3,776 3,133 Club functions & entertainment 7,540 9,206 Club promotion 1,728 1,660 Club staff & volunteers 2,447 2,814 Club vouchers/promo 260 160 Members lucky badge draw 2,250 2,900 Raffles, jackpot and tournament prizes 21,960 20,169 DONATIONS, FUNDRAISING AND SPONSORSHIP Donorship, sponsorship and fundraising 164 109 TOTAL EXPENSES 236,327 224,321	Rates and land tax	16,030	14,445
Water and sewerage 6,116 8,235 FUNCTION & ENTERTAINMENT COSTS Catering expenses 5,796 6,111 MEMBERS AMENITIES 5,796 6,111 Club consumables 3,776 3,133 Club functions & entertainment 7,540 9,206 Club promotion 1,728 1,660 Club staff & volunteers 2,447 2,814 Club vouchers/promo 260 160 Members lucky badge draw 2,250 2,900 Raffles, jackpot and tournament prizes 21,960 20,169 DONATIONS, FUNDRAISING AND SPONSORSHIP 164 109 Donorship, sponsorship and fundraising 164 109 TOTAL EXPENSES 236,327 224,321	Repairs - clubhouse, grounds and car park	7,328	6,489
FUNCTION & ENTERTAINMENT COSTS 5,796 6,111 5,796 6,111 5,796 6,111 MEMBERS AMENITIES Club consumables 3,776 3,133 Club functions & entertainment 7,540 9,206 Club promotion 1,728 1,660 Club staff & volunteers 2,447 2,814 Club vouchers/promo 260 160 Members lucky badge draw 2,250 2,900 Raffles, jackpot and tournament prizes 21,960 20,169 39,961 40,042 DONATIONS, FUNDRAISING AND SPONSORSHIP 164 109 Donorship, sponsorship and fundraising 164 109 TOTAL EXPENSES 236,327 224,321	Security	8,013	5,475
Catering expenses 5,796 6,111 5,796 6,111 5,796 6,111 5,796 6,111 5,796 6,111	Water and sewerage	6,116	8,235
Catering expenses 5,796 6,111 MEMBERS AMENITIES Club consumables 3,776 3,133 Club functions & entertainment 7,540 9,206 Club promotion 1,728 1,660 Club staff & volunteers 2,447 2,814 Club vouchers/promo 260 160 Members lucky badge draw 2,250 2,900 Raffles, jackpot and tournament prizes 21,960 20,169 DONATIONS, FUNDRAISING AND SPONSORSHIP 39,961 40,042 DONATIONS, FUNDRAISING AND SPONSORSHIP 164 109 TOTAL EXPENSES 236,327 224,321		90,979	85,667
MEMBERS AMENITIES 3,776 3,133 Club consumables 3,776 3,133 Club functions & entertainment 7,540 9,206 Club promotion 1,728 1,660 Club staff & volunteers 2,447 2,814 Club vouchers/promo 260 160 Members lucky badge draw 2,250 2,900 Raffles, jackpot and tournament prizes 21,960 20,169 BONATIONS, FUNDRAISING AND SPONSORSHIP 39,961 40,042 Donorship, sponsorship and fundraising 164 109 TOTAL EXPENSES 236,327 224,321	FUNCTION & ENTERTAINMENT COSTS		
MEMBERS AMENITIES Club consumables 3,776 3,133 Club functions & entertainment 7,540 9,206 Club promotion 1,728 1,660 Club staff & volunteers 2,447 2,814 Club vouchers/promo 260 160 Members lucky badge draw 2,250 2,900 Raffles, jackpot and tournament prizes 21,960 20,169 DONATIONS, FUNDRAISING AND SPONSORSHIP TOTAL EXPENSES 164 109 TOTAL EXPENSES 236,327 224,321	Catering expenses	5,796	6,111
Club consumables 3,776 3,133 Club functions & entertainment 7,540 9,206 Club promotion 1,728 1,660 Club staff & volunteers 2,447 2,814 Club vouchers/promo 260 160 Members lucky badge draw 2,250 2,900 Raffles, jackpot and tournament prizes 21,960 20,169 DONATIONS, FUNDRAISING AND SPONSORSHIP Donorship, sponsorship and fundraising 164 109 TOTAL EXPENSES 236,327 224,321		5,796	6,111
Club functions & entertainment 7,540 9,206 Club promotion 1,728 1,660 Club staff & volunteers 2,447 2,814 Club vouchers/promo 260 160 Members lucky badge draw 2,250 2,900 Raffles, jackpot and tournament prizes 21,960 20,169 DONATIONS, FUNDRAISING AND SPONSORSHIP Donorship, sponsorship and fundraising 164 109 TOTAL EXPENSES 236,327 224,321	MEMBERS AMENITIES		
Club functions & entertainment 7,540 9,206 Club promotion 1,728 1,660 Club staff & volunteers 2,447 2,814 Club vouchers/promo 260 160 Members lucky badge draw 2,250 2,900 Raffles, jackpot and tournament prizes 21,960 20,169 DONATIONS, FUNDRAISING AND SPONSORSHIP Donorship, sponsorship and fundraising 164 109 TOTAL EXPENSES 236,327 224,321	Club consumables	3,776	3,133
Club promotion 1,728 1,660 Club staff & volunteers 2,447 2,814 Club vouchers/promo 260 160 Members lucky badge draw 2,250 2,900 Raffles, jackpot and tournament prizes 21,960 20,169 DONATIONS, FUNDRAISING AND SPONSORSHIP Donorship, sponsorship and fundraising 164 109 TOTAL EXPENSES 236,327 224,321	Club functions & entertainment	· · · · · · · · · · · · · · · · · · ·	•
Club vouchers/promo 260 160 Members lucky badge draw 2,250 2,900 Raffles, jackpot and tournament prizes 21,960 20,169 39,961 40,042 DONATIONS, FUNDRAISING AND SPONSORSHIP Donorship, sponsorship and fundraising 164 109 164 109 TOTAL EXPENSES 236,327 224,321	Club promotion	•	•
Members lucky badge draw 2,250 2,900 Raffles, jackpot and tournament prizes 21,960 20,169 39,961 40,042 DONATIONS, FUNDRAISING AND SPONSORSHIP Donorship, sponsorship and fundraising 164 109 164 109 TOTAL EXPENSES 236,327 224,321	Club staff & volunteers	2,447	2,814
Raffles, jackpot and tournament prizes 21,960 20,169 39,961 40,042 DONATIONS, FUNDRAISING AND SPONSORSHIP Donorship, sponsorship and fundraising 164 109 164 109 TOTAL EXPENSES 236,327 224,321	Club vouchers/promo	260	160
DONATIONS, FUNDRAISING AND SPONSORSHIP 39,961 40,042 Donorship, sponsorship and fundraising 164 109 TOTAL EXPENSES 236,327 224,321	Members lucky badge draw	2,250	2,900
DONATIONS, FUNDRAISING AND SPONSORSHIPDonorship, sponsorship and fundraising164109164109TOTAL EXPENSES236,327224,321	Raffles, jackpot and tournament prizes	21,960	20,169
Donorship, sponsorship and fundraising 164 109 TOTAL EXPENSES 236,327 224,321		39,961	40,042
TOTAL EXPENSES 164 109 236,327 224,321	DONATIONS, FUNDRAISING AND SPONSORSHIP		
TOTAL EXPENSES 236,327 224,321	Donorship, sponsorship and fundraising	164	109
		164	109
Net surplus/(deficit) for the financial year 151,646 43,859	TOTAL EXPENSES	236,327	224,321
	Net surplus/(deficit) for the financial year	151,646	43,859