



ANNUAL REPORT

FY 2020













VALE GRAHAM GLENN OAM

An avid supporter of Port Adelaide, Graham played for Manuka Football Club 1958 – 1963 and was part of Manuka's 1960 reserve grade premiership team.

Graham served on the Manuka Football Club committee as a delegate to the League in 1959 and 1960.

Graham joined the Eastlake Football Club Board in 1994 and was President for 16 continuous years until his retirement from the position in 2011.

Graham took an active role in advancing AFL and the club industry with time spent on the board of the ACT Australian Football League, AFL Canberra and ClubsACT.

Graham's achievements and contribution to Eastlake Football Club both from a business and football perspective are immeasurable.

Graham was a Life Member of Eastlake Football Club.

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PRESIDENT & CHIEF EXECUTIVE'S REPORT 2020

2020 was a year of resilience and whilst we did not get through the year as we had hoped, we remain operating and have managed to find ourselves in a sound financial position.

The year commenced with smoke filled venues from the bushfires surrounding Canberra, only to be followed by a hailstorm on 20 January which caused significant damage to our Kingston Property. We were then forced to close our businesses on 23 March due to Covid-19 Pandemic. A closure that would last five months.

These events impacted our business making it impossible to make a comparison to the previous year's trading performance, but it is fair to say the Company came out of 2020 with an unexpected positive result, posting a profit of \$893,682. The key reasons for this turnaround from the previous year's loss was due to both ACT and Federal government support during Covid-19, substantial cuts in expenses, the closure of our Kaleen property and subsequent sale of its gaming machines back to the ACT Government. In addition to this, our management team willingly took temporary yet significant pay cuts after re-commencing operations to support the Company to get back on it's feet. A sacrifice that we sincerely thank them for.

During the closures the Eastlake Group was able to access the federal governments Job Keeper for approximately 50% of our staff. This enabled us to remain engaged with those staff, most of whom have remained with the organisation to date. Thankfully, on 10 August 2020 all venues were re-opened, albeit with restrictions.

The operating environment was changing daily leading up to the closure and this has continued to be the case since reopening. All staff across our venues have done what they can to ensure our venues remain open and compliant with official advice from the Department of Health.

The flexibility of our staff and ability to quickly react to the changing environment during this difficult period is a true testament to their professionalism and loyalty to the Company. On behalf of the Board of the Eastlake Group I thank them for their dedication and commitment.

As many may know, the Board made the difficult decision to close our Kaleen premises in order to immediately strengthen the Company's financial position. The club industry has been encouraged by the ACT Government to diversify our income for some time now and the acquisition of Kaleen was our attempt to do so. However, due to the financial pressures in the current operating environment over several years, the age of the asset at Kaleen and the inability to develop the building the Board was forced to make the decision to close this venue.

As reported last year, the Company commenced a Territory Plan Variation for the Kaleen site in late 2016 in anticipation of developing the site to improve the offering for the Kaleen community. To this date we still do not have an answer from the ACT Planning and Development directorate despite every effort to try and progress the matter. This continues to be a very frustrating exercise. On the one hand the ACT Government is telling the club industry to diversify its business models away from gaming but on the other is not supporting our efforts to do so.

Our football programs were not immune from the impact of Covid-19 restrictions. The future of the NEAFL program was quickly brought into question and following months of deliberations, the Board made the ultimate decision to no longer participate in the NEAFL program. This decision was based on one of economics but also took account of the travel restrictions that would have had to be managed at the time.

Fortunately, we did manage to have some semblance of a modified local football competition. Our football department worked hard with AFL Canberra to ensure that a season could go ahead and bring some normality back to all involved. There was significant success this season with most senior teams performing admirably and making final appearances. Further information on football can be found in the Football Report.

Covid-19 had a significant effect on our capital works program for 2020 which was moved to 2021. There are several improvements planned for our Eastlake Calwell venue including the replacement

of the air conditioning system, upgrade to the gaming floor and TAB/Sports Bar area and improved audio visual.

Eastlake Football Club is in the throes of finalising the insurance claim for the damage resulting from the January 2020 hailstorm. This has been a protracted process due to discrepancies in repair costs from prospective repairers. Fortunately, our insurance broker Peter Chamberlain from Allinsure has at the time of writing this report managed to negotiate an excellent outcome which will allow the building to be repaired within the coming months. These works will be concentrated on the exterior of the building where the bulk of the damage occurred.

While all our community partner programs were put on hold during the height of the pandemic we are proud that we have been able re-engage with these groups and our ongoing commitment remains strong with support (cash and in kind) provided to 45 community or sporting groups in Canberra.

2020 saw the resignation from the Board of Brian Quade, Andrew Stewart and Ian Thompson. We would like to thank them for the dedication they showed the Eastlake Group whilst they were on the Board and for their assistance and guidance during a tumultuous year. We would of course like to welcome to the Board, Brad Clark, Jodie McEwan, David Fraser and Aaron Bruce. All hold much affection for the Club and bring a broad range of skillsets to the boardroom.

The Eastlake Group continues to employ over 120 staff in a variety of positions across our venues. We are proud of their commitment and quality of service that they bring to the organisations.

Lastly, it is with much sorrow that we mention the passing of former President of the Eastlake Group, Mr Graham Glenn OAM. Graham joined the Board in 1994 and served as President for 16 continuous years until his retirement in 2011.

Although Graham had retired officially from the Board, he remained committed to the Club's success and continued to remain a close consult to those who knew him.

Graham was a great man who will truly be missed.

Our sincere condolences go to his wife, Pauline and children Raelene and Richard and their families.







Development Committee

Chairman L Joyce
Members A Bruce
M Copley
J Dowse

Board Of Management 2020

President	L Joyce
Senior Vice President	S Jerga
Vice President – Finance	B Clarke
Vice President – Football	M Cahill
Directors	A Bruce
	M Copley
	J Dowse
	D Fraser
	J McEwan
Chief Executive	A Ratcliffe

Football Committee

Chair	M Cahill
Members	S Marshall
	A Bruce
	K Miller
	A Smith
	B Cunningham
	A Schoo
	B Beattie
General Manager Football	S Young
Junior Football Coordinator	M Diglio

FINANCIAL STATEMENTS

Eastlake Football Club Limited and Controlled Entity

ABN: 90 099 301 747

Financial Statements

For the Year Ended 31 December 2020

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For the Year Ended 31 December 2020

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ABN: 90 099 301 747

Directors' Report

For the Year Ended 31 December 2020

The directors present their report on Eastlake Football Club Limited (the Club) and its Controlled Entity (the Group) for the financial year ended 31 December 2020.

Directors

The names, qualifications, experience and special responsibilities of each person who has been a director of the Club during the year and to the date of this report are:

Director	Years of service	Occupation
Lorin Joyce	17	Accountant
Stefan Jerga	17	Lawyer
Andrew Stewart	7	Managing Director
John Dowse	8	Business Owner
Ian Thomson	6	Consultant
Brian Quade	5	Retired Public Servant
Louise Morris	2	Managing Director
Maureen Cahill	2	Retired Public Servant
Mark Copley	2	Retired Business Owner
Brad Clark	1	Consultant
Aaron Bruce	1	Director
David Fraser	1	Manager
Jodie McEwan	1	Executive Officer

The directors have been in office since the start of the financial year to the date of this report unless otherwise stated below:

Information on directors

Lorin Joyce President (appointed to the Board in 2004)

Experience Mr. Joyce is Founding Partner of MGI Joyce Dickson and is a Fellow

of the Institute of Chartered Accountants Australia and New Zealand. Mr Joyce specialises in providing taxation advice and consulting to business clients throughout the local region. Mr Joyce is Chairman of MGI Australasia which is a leading participant in the Australasian accounting industry. He is also a former Chairman of the ACT & Region Chamber of Commerce and has previously served as a Board

member for ClubsACT and Canberra PCYC.

Stefan Jerga (appointed to the Board in 2004)

Experience Mr. Jerga is a lawyer and has practiced across many areas of law

over two decades. He is currently a General Counsel within an organisation having also been a lawyer with the Australian

Government Solicitor and Minter Ellison Lawyers. He is a member of the Law Society of the ACT and the Australian Corporate Lawyers Association. Mr. Jerga also played 160 senior games for the Club.

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Directors' Report

For the Year Ended 31 December 2020

Information on directors (continued)

Andrew Stewart (resigned on 20 July 2020)

Experience Mr. Stewart is the Managing Director of Savills in Canberra, having

previously worked for CBRE since 2000. Prior to his recent appointment Andrew was Managing Director of CBRE Canberra, prior to that he was Managing Director of CBRE's Mulgrave office, in suburban Melbourne. Mr. Stewart was with CBRE for 17 years after 12 years experience with Jones Lang Lasalle/Wootton. Andrew was a former board member of the Real Estate Institute ACT Branch and is currently the President of the Australia China Business Council ACT

Branch and a National Director.

John Dowse (appointed to the Board in 2013)

Experience Mr. Dowse is the CEO of Dowse Projects Integrated Property
Services Group who specialise in strategic property advisory and

project management services to both private and public sector. Previously John worked for Coffey International for 4 years as their General Manager ACT, having sold his business to this public company in 2006. He has also worked for a number of years in the Commonwealth Public Service in executive and senior management

positions.

lan Thomson (resigned on 2 June 2020)

Experience Mr. Thomson is a Fellow of the Institute of Chartered Accountants

Australia and New Zealand. Mr Thomson provides specialist financial management, project delivery and procurement consulting services to

the government and private sectors.

Brian Quade (resigned on 19 June 2020)

Experience Mr. Quade is a retired Senior Executive Officer from The Department

of Employment and Workplace Relations. He is a first grade

premiership coach with Manuka and Queanbeyan Football Clubs. He was the ACT representative coach from 1982 to 1992. He was also a Commissioner on the first AFL NSW/ACT Commission and has been

Chairman of the ACT Regional Board and AFL Canberra.

Mark Copley (appointed to the Board on 21 October 2019)

Experience Mr. Copley is a retired businessman formally founder and owner of

Toscan Dinn Funerals. Mark spent 15 years playing for the Club before taking on the role as Football Manager for seven years

overseeing the Club's last senior premiership in 2001.

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Directors' Report

For the Year Ended 31 December 2020

Information on directors (continued)

Louise Morris (resigned on 13 March 2020)

Ms Morris is the owner and director of Morris Legal Group, a Experience

Canberra-based boutique law firm focussing on property and construction. Ms Morris is also an award-winning property professional. As the former Director of Development for Morris Property Group. Ms Morris directly oversaw the development of over 1,000 residential apartments, office buildings and mixed use precincts in the ACT, while developing total quality systems and compliance frameworks for the group's national development and construction business. Ms Morris was a founding ACT Chapter Council Member for the National Association of Women in Construction, Australian Property Institute's Young Professional of the Year 2013, and has previously served as a Board Member for

Wentworth Community Housing, including on their technical

Development Committee.

Maureen Cahill (appointed to the Board on 20 May 2019)

Experience Ms Cahill had a long and successful career in the Australian Public

Service culminating in a range of Senior Executive Services positions in the Communications portfolio. Her roles included several key positions in which she represented and led Australian delegations to United Nations Treaty level meetings. Ms Cahill has an extensive managerial, operational and regulatory background. She holds a Bachelor Degree from the Australian National University and a

Diploma in Management.

Brad Clark (appointed to the Board on 15 June 2020)

Mr Clark is a Consultant and Fellow of the Australian Society of Experience

Certified Practising Accountants. Prior to moving to the private sector Mr Clark had over 25 years' experience in the Australian Public Service, with 15 of those at the Senior Executive Service level, predominantly in Financial roles including Deputy CFO and CFO roles but also encompassing Project Management and Property Services roles. Mr Clark has been the Club's first-grade manager for

the last three years.

Aaron Bruce (appointed to the Board on 15 June 2020)

Experience Mr. Bruce is currently a Director of the Colliers international ACT

> Office leasing business, responsible for the day-to-day operation of the ACT commercial Leasing business. Aaron is also the current Senior Men's First Grade Captain and has played nearly 250 First grade games for the Eastlake Football Club since his debut as a 15year-old back in 2005. Following graduation from St Edmunds College in 2007, Aaron was drafted via the rookie list to the Sydney Swans, where he was a member of their 2008 reserve grade

premiership team.

David Fraser (appointed to the Board on 20 July 2020)

Mr. Fraser is a manager at Capital Maintenance Solutions Experience encompassing Petherbridge Roofing. Formally, David owned and

managed DFPG Pty Ltd, a plumbing company that serviced the

Canberra region for over 20 years.

David is a former player at Eastlake who has been affiliated with the Club since 1991 and has played 124 senior games for the Club.

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Directors' Report

For the Year Ended 31 December 2020

Information on directors (continued)

Jodie McEwan (appointed to the Board on 19 June 2020)

Experience Ms McEwan is an Executive Level officer in the public sector with a

career focused on project and stakeholder management. In addition to her managerial positions, Jodie has broad experience undertaking roles in administration, training, and international relations both in

Australia and overseas. Jodie is the daughter of Eastlake

Premiership winning player Peter McEwan, who played 148 senior

games for the Club.

Principal Activities

The principal activities of the Group during the financial year were the provision of support for the Club's Australian Rules football teams by operating licensed clubs, and sponsorship of various community groups.

No significant change in the nature of these activities occurred during the year.

Objectives

The Group's objectives are to:

Foster and promote the game of Australian rules football in the community; promote enjoyment of Australian culture and to foster friendship among members; to provide a range of social and recreational amenities for members and their guests; and to support sporting, cultural, charitable and other community groups in their contributions to society.

To achieve the objectives, the Group has adopted the following strategies:

- Provide significant funding to various senior and junior AFL programs;
- Provide four modern premises for social enjoyment; and
- Support over 100 community groups in their contribution to society.

Key Performance Measures

The Group measures its own performance through the use of both quantitative and qualitative benchmarks. The benchmarks are used by the directors to assess the financial sustainability of the Group and whether the Group's objectives are being achieved.

Result

The Group's operating profit for the financial year was \$893,682 (2019: loss of \$1,380,054).

Company Limited by Guarantee

The Club is incorporated under the Corporations Act 2001 and is a company limited by guarantee. If the Club is wound up, the constitution states that each member is required to contribute a maximum of \$10 each towards meeting any outstanding obligations of the Club. As at 31 December 2020 there were 32,355 (2019: 37,701) members guaranteeing to contribute \$10 each in the event of the Club being wound up.

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Directors' Report For the Year Ended 31 December 2020

Meetings of Directors

During the financial year, 17 meetings of directors were held. Attendances by each director during the year were as follows:

	Directors' Meetings		
	Number eligible to attend	Number attended	
Lorin Joyce	17	17	
Louise Morris	2	1	
Stefan Jerga	17	17	
Maureen Cahill	17	17	
Andrew Stewart	12	6	
John Dowse	17	13	
Mark Copley	17	17	
Ian Thomson	8	7	
Brian Quade	10	10	
Brad Clark	7	7	
Aaron Bruce	7	7	
David Fraser	6	6	
Jodie McEwan	7	6	

Auditor's independence declaration

A copy of the auditor's independence declaration as required under section 307C of the Corporations Act 2001 follows this Director's Report.

Signed in accordance with a resolution of the Board of Directors:

Director:.....

Dated:

15 March 2021

Director:.....



AUDITOR'S INDEPENDENCE DECLARATION UNDER SECTION 307C OF THE CORPORATIONS ACT 2001 TO THE DIRECTORS OF EASTLAKE FOOTBALL CLUB LIMITED AND CONTROLLED ENTITY

I declare that, to the best of my knowledge and belief, during the year ended 31 December 2020 there have been:

- no contraventions of the independence requirements of the Corporations Act in relation to the audit; and
- ii. no contraventions of any applicable code of professional conduct in relation to the audit.

Nexia Duesburys (Audit) Canberra, 15 March 2021 R C Scott

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Consolidated Statement of Comprehensive Income For the Year Ended 31 December 2020

	Note	2020 \$	2019 \$
Revenue Bar and bistro sales Gaming revenue Cost of sales		4,297,005 6,746,034 (1,740,912)	7,758,284 11,246,631 (3,030,685)
Gross profit Other income	3	9,302,127 3,738,960	15,974,230 3,489,428
Expenses Administration and management fees Amortisation of lease assets Bad and doubtful debts Cleaning Depreciation and amortisation Donations Electricity Employee benefit expenses Finance costs Insurance Occupancy costs Other Poker machine levies Promotion Repairs and maintenance		375,947 11,443 50,283 248,972 2,250,892 22,192 423,162 4,518,592 528,739 223,458 208,325 409,015 1,386,588 471,381 331,622	19,463,658 618,660 11,443 - 499,136 2,482,496 44,367 659,456 6,072,504 803,420 228,594 254,121 594,363 2,455,177 1,266,363 576,439
Security costs Sponsorship Sporting activities and facilities Superannuation	4 -	221,267 21,399 150,898 293,230	342,462 146,567 797,234 478,305
Total expenditure before impairment of buildings Operating profit/(loss) before impairment of buildings Impairment of buildings	-	12,147,405 893,682 -	18,331,107 1,132,551 (2,512,605)
Profit/(loss) before income tax Income tax expense	_	893,682 -	(1,380,054)
Profit/(loss) after income tax Other comprehensive income:		893,682	(1,380,054)
Items that will not be reclassified subsequently to profit or loss Gain on revaluation of land	_	-	494,840
Total comprehensive income/(loss) for the year	=	893,682	(885,214)

Consolidated Statement of Financial PositionAs At 31 December 2020

	Note	2020 \$	2019 \$
	Note	Φ	Φ
ASSETS CURRENT ASSETS			
Cash and cash equivalents	5	2,289,664	1,333,289
Trade and other receivables	6	624,743	254,876
Inventories	7	156,962	197,017
Other assets	8	236,408	265,032
TOTAL CURRENT ASSETS	-	•	
NON-CURRENT ASSETS	-	3,307,777	2,050,214
Property, plant and equipment	9	38,427,251	40,250,015
Right-of-use assets	13	12,397	23,840
TOTAL NON-CURRENT ASSETS	-	•	
	-	38,439,648	40,273,855
TOTAL ASSETS	=	41,747,425	42,324,069
LIABILITIES			
CURRENT LIABILITIES			
Trade and other payables	10	1,063,845	1,765,521
Finance liabilities	11	13,278,756	12,970,240
Provisions	12	531,949	592,454
Lease liabilities	13	13,331	11,391
Other liabilities	_	1,091	100,000
TOTAL CURRENT LIABILITIES		14,888,972	15,439,606
NON-CURRENT LIABILITIES	_		
Finance liabilities	11	334,757	1,244,595
Provisions	12	20,081	15,742
Lease liabilities	13	-	14,193
TOTAL NON-CURRENT LIABILITIES	_	354,838	1,274,530
TOTAL LIABILITIES	_	15,243,810	16,714,136
NET ASSETS	_	26,503,615	25,609,933
	_		
EQUITY			
Reserves		6,069,152	6,069,152
Retained earnings	_	20,434,463	19,540,781
TOTAL EQUITY	_	26,503,615	25,609,933

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Consolidated Statement of Changes in Equity

For the Year Ended 31 December 2020

Balance as at 31 December 2019

2020

	Retained Earnings \$	Asset Realisation Reserve \$	Total
Balance at 1 January 2020	19,540,781	6,069,152	25,609,933
Profit/(loss) for the year	893,682	-	893,682
Balance at 31 December 2020	20,434,463	6,069,152	26,503,615
2019	Retained Earnings	Asset Realisation Reserve	Total
	\$	\$	\$
Balance at 1 January 2019	20,922,104	5,574,312	26,496,416
Effect of adoption of new accounting standards at 1 January 2019	(1,269)	-	(1,269)
Balance at 1 January 2019 (restated)	20,920,835	5,574,312	26,495,147
Profit/(loss) for the year	(1,380,054)	-	(1,380,054)
Other comprehensive income/(loss)	_	494,840	494.840

19,540,781

6,069,152

25,609,933

Consolidated Statement of Cash Flows

For the Year Ended 31 December 2020

		2020	2019
	Note	\$	\$
CASH FLOWS FROM OPERATING ACTIVITIES:			
Receipt from customers		13,386,406	23,689,171
Government assistance received		2,236,446	-
Interest received		678	1,847
Payments to suppliers and employees		(14,936,006)	(20,628,995)
Interest paid	_	(528,739)	(803,420)
Net cash provided by/(used in) operating activities	_	158,785	2,258,603
CASH FLOWS FROM INVESTING ACTIVITIES:			
Payments for property, plant and equipment		(529,771)	(262,323)
Proceeds from sale of property, plant and equipment	_	1,940,936	2,716,105
Net cash provided by/(used in) investing activities	-	1,411,165	2,453,782
CASH FLOWS FROM FINANCING ACTIVITIES:		576,527	
Receipts from borrowings Repayment of borrowings		(1,177,849)	- (4,455,093)
Repayment of lease liabilities		(1,177,049)	(10,968)
Net cash provided by/(used in) financing activities	-	(12,233)	
Net cash provided by/(used iii) illianting activities	-	(613,575)	(4,466,061)
Net increase/(decrease) in cash and cash equivalents held		956,375	246,324
Cash and cash equivalents at beginning of year		1,333,289	1,086,965
Cash and cash equivalents at end of financial year	5	2,289,664	1,333,289

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Notes to the Consolidated Financial Statements For the Year Ended 31 December 2020

1 Summary of Significant Accounting Policies

These consolidated financial statements and notes represent those of Eastlake Football Club Limited (the Club) and its controlled entity EFC 1926 Pty Ltd (jointly referred to as the Group).

The separate financial statements of the parent entity, Eastlake Football Club Limited have not been presented within this financial report as permitted by amendments made to the Corporations Act 2001.

Basis of Preparation

The financial statements are general purpose financial statements that have been prepared in accordance with Australian Accounting Standards - Reduced Disclosure Requirements and the Corporations Act 2001.

The Club is a not-for-profit company limited by quarantee, incorporated and domiciled in Australia.

Material accounting policies adopted in the preparation of these financial statements are presented below and have been consistently applied unless otherwise stated.

The financial statements are presented in Australian dollars which is the entity's functional and presentation currency. The amounts presented in the financial statements have been rounded to the nearest dollar.

The financial statements have been prepared on an accruals basis and are based on historical costs modified, where applicable, by the measurement at fair value of selected non-current assets, financial assets and financial liabilities.

Going Concern

The directors have prepared these financial statements on a going concern basis which contemplates continuity of normal business activities and that the realisation of assets and settlement of liabilities will occur in the normal course of business. The Group has a deficiency in net current assets of \$11,581,195 at 31 December 2020. The Group received government assistance for COVID-19 of \$2,236,443, resulting in a net profit after tax of \$893,682 for the year ended 31 December 2020.

The Directors consider the going concern basis to be appropriate on the following basis:

- The Group has met all contractual repayment and interest obligations during the year ended 31 December 2020 and up to the date of these financial statements.
- The Group expects to be able to manage its cash balances and cash flows and pay its debts as and when they fall due.
- The Group had a positive net operating cash flow for the year ended 31 December 2020 of \$158,785 (2019: net inflow of \$2,258,603).
- The Group made a net operating profit of \$893,682 (2019: profit before impairment \$1,132,551).

The ability of the Group to continue as a going concern is dependent on the Group's ability to meet its debts as and when they become due and payable.

Accounting Policies

(a) Principles of consolidation

The consolidated financial statements incorporate the assets, liabilities and results of entities controlled by the Club at reporting date. A controlled entity is any entity over which the Club has the power to govern the financial and operating policies so as to obtain benefits from its activities. Control will generally exist when the parent owns, directly or indirectly through subsidiaries, more than half of the voting power of an entity. In assessing the power to govern, the existence and effect of holdings of actual and potential voting rights are also considered.

In preparing the consolidated financial statements, all inter-group balances and transactions between entities in the Group have been eliminated on consolidation. Accounting policies of subsidiaries have been changed where necessary to ensure consistency with those adopted by the parent entity.

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Notes to the Consolidated Financial Statements For the Year Ended 31 December 2020

1 Summary of Significant Accounting Policies (continued)

(b) Income Tax

The Group is exempt from Income Tax pursuant to section 50-45 of the Income Tax Assessment Act 1997 as a non-profit sporting club.

(c) Inventories

Inventories are measured at the lower of cost and net realisable value. Costs include direct costs and appropriate overheads, if any. costs are on the basis of weighted average costs.

(d) Property, Plant and Equipment

Each class of property, plant and equipment is carried at cost or fair value less, where applicable, any accumulated depreciation and impairment.

Where a revaluation has been performed, any accumulated depreciation at the date of the revaluation is eliminated against the gross carrying amount of the asset and the net amount is restated to the revalued amount of the asset.

The carrying amount of property, plant and equipment is reviewed at the end of the reporting period to ensure it is not in excess of the recoverable amount from these assets. The recoverable amount is assessed on the basis of expected net cash flows that will be received from the assets' employment and subsequent disposal. The expected net cash flows have been discounted to their present values in determining recoverable amounts.

An asset's carrying amount is written down immediately to its recoverable amount if the asset's carrying amount is greater than its estimated recoverable amount.

Subsequent costs are included in the asset's carrying amount or recognised as a separate asset, as appropriate, only when it is probable that future economic benefits associated with the item will flow to the entity and the cost of the item can be measured reliably. All other costs (e.g. repairs and maintenance) are charged to the statement of comprehensive income during the financial period in which they are incurred.

Increases in the carrying amount arising on revaluation of assets are credited to a revaluation reserve and recognised in other comprehensive income. Decreases that offset previous increases of the same asset are charged against fair value reserves and recognised in other comprehensive income. All other decreases are charged to the profit or loss.

The assets' residual values and useful lives are reviewed, and adjusted if appropriate, at the end of the reporting period.

Gains and losses on disposals are determined by comparing proceeds with the carrying amount. These gains and losses are included in the profit or loss. When revalued assets are sold, amounts included in the revaluation reserve relating to that asset are transferred to retained earnings.

Depreciation

The depreciable amount of all property, plant and equipment, except for land, is depreciated on a straight-line basis or diminishing balance basis from the time the asset is available for use. Leasehold improvements are depreciated over the shorter of the term of the lease and the asset's useful life.

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Notes to the Consolidated Financial Statements For the Year Ended 31 December 2020

1 Summary of Significant Accounting Policies (continued)

(d) Property, Plant and Equipment (continued)

The depreciation rates used for each class of depreciable asset are:

Fixed asset class

Buildings

Depreciation rate and basis
2.5%-10% Straight Line

Buildings
Kingston oval
Poker machines
Motor vehicles
Plant, furniture and fittings

10%-25% Straight Line 25% Straight Line or 10% Diminishing Balance Basis 10%-33% Straight Line or 10%-25% Diminishing Balance Basis 15 years Straight Line

10% Straight Line or 10% Diminishing Balance Basis

(e) Financial Instruments

Software

Initial recognition and measurement

Financial assets and financial liabilities are recognised when the Group becomes a party to the contractual provisions to the instrument. For financial assets, this is the date that the Group commits itself to either the purchase or sale of the asset (ie trade date accounting is adopted).

Financial instruments (except for trade receivables) are initially measured at fair value plus transaction costs, except where the instrument is classified "at fair value through profit or loss", in which case transaction costs are expensed to profit or loss immediately. In most circumstances trade receivables are initially measured at the transaction price.

Classification and subsequent measurement

Financial instruments are subsequently measured at either fair value or amortised cost using the effective interest rate method. The subsequent measurement depends on the classification of the financial instrument as described below.

Fair value represents the amount for which an asset could be exchanged or a liability settled, between knowledgeable, willing parties in an arm's length transaction. Where available, quoted prices in an active market are used to determine fair value. In other circumstances, valuation techniques are adopted.

The effective interest method is used to allocate interest income or interest expense over the relevant period.

Financial assets

All recognised financial assets are subsequently measured in their entirety at either amortised cost or fair value, depending on the classification of the financial assets.

Financial assets that meet the following conditions are subsequently measured at amortised cost:

- the financial asset is held within a business model whose objective is to hold financial assets in order to collect contractual cash flows; and
- the contractual terms of the financial asset give rise on specified dates to cash flows that are solely
 payments of principal and interest on the principal amount outstanding.

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Notes to the Consolidated Financial Statements For the Year Ended 31 December 2020

1 Summary of Significant Accounting Policies (continued)

(e) Financial Instruments (continued)

Financial assets that meet the following conditions are subsequently measured at fair value through other comprehensive income (FVTOCI);

- the financial asset is held within a business model whose objective is achieved by both collecting contractual cash flows and selling the financial assets; and
- the contractual terms of the financial asset give rise on specified dates to cash flows that are solely
 payments of principal and interest on the principal amount outstanding.

By default, all other financial assets are subsequently measured at fair value through profit or loss (FVTPL).

Despite the above, the Group may make the following irrevocable election/designation at initial recognition of a financial asset:

- the Group may irrevocably elect to present subsequent changes in fair value of an equity instrument in other comprehensive income if certain criteria are met; and
- the Group may irrevocably designate a financial asset that meets the amortised cost or FVTOCI criteria as measured at FVTPL if doing so eliminates or significantly reduces an accounting mismatch.

Financial liabilities

All financial liabilities are subsequently measured at amortised cost using the effective interest method or at FVTPL.

Impairment of financial assets

The Group recognises a loss allowance for expected credit losses on financial assets that are measured at amortised cost or at FVTOCI. No impairment loss is recognised for investments in equity instruments. The amount of expected credit losses is updated at each reporting date to reflect changes in credit risk since initial recognition of the respective financial asset.

The Group recognises lifetime expected credit losses for trade receivables. The expected credit losses on these financial assets are estimated based on the Group's historical credit loss experience adjusted for factors that are specific to the debtors, general economic conditions and an assessment of both the current as well as the future direction of conditions at the reporting date, including time value of money where appropriate.

(f) Impairment of Non-Financial Assets

At the end of the reporting period, the Group reviews the carrying values of its tangible and intangible assets to determine whether there is any indication that those assets have been impaired. If such an indication exists, the recoverable amount of the asset, being the higher of the asset's fair value less costs to sell and value in use, is compared to the asset's carrying value. Value in use is either the discounted cash flows relating to the asset or depreciated replacement cost if the criteria in AASB 136 'Impairment of Assets' are met. Any excess of the asset's carrying value over its recoverable amount is expensed to the profit or loss.

Where it is not possible to estimate the recoverable amount of an individual asset, the recoverable amount of the cash generating unit to which the asset belongs is estimated.

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Notes to the Consolidated Financial Statements For the Year Ended 31 December 2020

1 Summary of Significant Accounting Policies (continued)

(g) Leases

At inception of a contract, the Group assesses whether a contract is, or contains, a lease. A contract is considered to contain a lease if it allows the Group the right to control the use of an identified asset over a period of time in return for consideration.

Where a contract or arrangement contains a lease, the Group recognises a right-of-use asset and a lease liability at the commencement date of the lease.

A right-of-use asset is initially measured at cost, which is the present value of future lease payments adjusted for any lease payments made at or before the commencement date, plus any make-good obligations and initial direct costs incurred. Lease assets are depreciated using the straight-line method over the shorter of their useful life and the lease term. Periodic adjustments are made for any re-measurements of the lease liabilities and for impairment losses.

Lease liabilities are initially measured at the present value of future minimum lease payments, discounted using the Group's incremental borrowing rate if the rate implicit in the lease cannot be readily determined, and are subsequently measured at amortised cost using the effective interest rate. Minimum lease payments include fixed payments, amounts expected to be paid under a residual value guarantee, the exercise price of purchase options for which the Group is reasonably certain to exercise and incorporate the Group's expectations of lease extension options.

The lease liability is remeasured when there are changes in future lease payments arising from a change in rates, index or lease terms from exercising an extension or termination option. A corresponding adjustment is made to the carrying amount of the lease assets.

Short term leases (lease term of 12 months or less) and leases of low value assets (\$10,000 or less) are recognised as incurred as an expense in the consolidated income statement.

(h) Cash and Cash Equivalents

Cash and cash equivalents include cash on hand, deposits held at call with banks, other short-term highly liquid investments with original maturities of three months or less which are convertible to a known amount of cash and subject to an insignificant risk of change in value, and bank overdrafts. Bank overdrafts are shown within short-term borrowings in current liabilities on the statement of financial position.

(i) Employee Benefits

Provision is made for the Group's liability for employee benefits arising from services rendered by employees to the end of the reporting period. Employee benefits that are expected to be settled within one year have been measured at the amounts expected to be paid when the liability is settled plus related on-costs are disclosed as current liabilities. Employee benefits expected to be settled more than twelve months after the end of the reporting period have been measured at the present value of the estimated future cash outflows to be made for those benefits. In calculating the present value of future cash flows in respect of long service leave, the probability of long service leave being taken is based upon historical data.

Contributions are made by the Group to an employee superannuation fund and are charged as expenses when incurred.

(j) Provisions

Provisions are recognised when the Group has a legal or constructive obligation, as a result of past events, for which it is probable that an outflow of economic benefits will result and that outflow can be reliably measured.

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Notes to the Consolidated Financial Statements For the Year Ended 31 December 2020

1 Summary of Significant Accounting Policies (continued)

(k) Revenue and Other Income

In the previous financial year, revenue recognised in accordance with AASB 118 Revenue was measured at the fair value of the consideration received or receivable. The Group recognised revenue when the amount of revenue could be reliably measured, was probable that future economic benefits would flow to the Group and specific criteria had been met for each of the Group's activities.

Revenue recognised under AASB 15 is measured at the amount which the Group expects to receive in consideration for satisfying performance obligations to a customer. A performance obligation is the distinct good or service defined within the contract with a customer. The transaction price is allocated to one or more performance obligations contained within the contract, with revenue being recognised as or when the performance obligation is satisfied.

Where consideration comprises variable components, the amount recognised as revenue is constrained to that amount that would not result in a significant reversal of the cumulative revenue recognised when that uncertainty is resolved.

Timing of Revenue Recognition

Revenue is recognised either at a point in time or over time, when (or as) the Group satisfies performance obligations by transferring the promised goods or services to its customers.

If the Group satisfies a performance obligation before it receives the consideration, the Group recognises either a contract asset or a receivable in its statement of financial position, depending on whether something other than the passage of time is required before the consideration is due.

Revenue from poker machine clearances is the amount of monies collected from the poker machine, net of the amount paid out as winnings to the customers.

Revenue from the rendering of a service is recognised upon the delivery of goods to customers.

Revenue from the sale of goods is recognised upon the delivery of goods to customers.

Government assistance has been received during the year under the JobKeeper and Cashflow Boost programs. Payments under these programs are recognised as revenue once the Club is entitled to receive the payments. A receivable is recognise at year end for any payments that the Club is entitled to that have not been received. Payments received are included as part of 'Other income' in the statement of comprehensive income recognised as 'Government assistance'.

Interest income is recognised on an accruals basis using the effective interest rate method.

All revenue is stated net of the amount of goods and services tax (GST).

(I) Goods and Services Tax (GST)

Revenue, expenses and assets are recognised net of the amount of goods and services tax (GST), except where the amount of GST incurred is not recoverable from the Australian Taxation Office. In these circumstances the GST is recognised as part of the cost of acquisition of the asset or as part of an item of the expense. Receivables and payables in the statement of financial position are stated inclusive GST.

Cash flows in the statement of cash flows are included on a gross basis, except for the GST component of investing and financing activities, which are disclosed as operating cash flows.

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Notes to the Consolidated Financial Statements For the Year Ended 31 December 2020

1 Summary of Significant Accounting Policies (continued)

(m) Comparative Amounts

Comparative figures have been adjusted, where necessary to conform to changes in presentation for the current financial year.

Critical Accounting Estimates and Judgements

The directors evaluate estimates and judgements incorporated into the financial statements based on historical knowledge and best available current information. Estimates assume a reasonable expectation of future events and are based on current trends and economic data, obtained both externally and within the Group.

During the year the Club suffered damage in the severe hailstorm in January 2020. An insurance claim has been lodged for repair of the damage and for business interruption. The insurance recovery is yet to be finalised at the time of preparing this report, and the Club has recognised an accrual for \$250,000, based on a quotation to repair the damage. This estimate is likely to be adjusted once the actual insurance recovery is finalised, however, the directors do not believe the adjustment will be material.

The directors do not believe that there were any other key estimates or key judgements used in the development of the financial statements that give rise to a significant risk of material adjustment in the future.

2 Parent Information

The following information has been extracted from the books and records of the parent entity and has been prepared in accordance with the accounting standards.

in accordance with the accounting standards.	2020 \$	2019 \$
STATEMENT OF FINANCIAL POSITION		
ASSETS Current Assets	3,127,090	1,964,098
TOTAL ASSETS	41,566,738	42,237,953
LIABILITIES Current Liabilities TOTAL LIABILITIES	14,862,668 15,059,964	15,405,594 16,559,738
EQUITY Retained earnings TOTAL EQUITY	20,437,622 26,506,774	19,608,530 25,678,217
STATEMENT OF COMPREHENSIVE INCOME Total profit/(loss) for the year Total comprehensive income/(loss) for the year	829,092 829,092	(1,279,232) (784,392)

Contingent Liabilities and Contingent Assets

The Club did not have any contingent liabilities and contingent assets at 31 December 2020.

Guarantees

The Club had not entered into any guarantees, in the current or previous financial year, in relations to the debt of its subsidiary.

Notes to the Consolidated Financial Statements For the Year Ended 31 December 2020

3	Other Income		
•	outer moonie	2020	2019
		\$	\$
	- ACTTAB commission	111,434	183,472
	- ATM rebate	31,400	60,416
	- Government assistance	2,236,443	-
	- Corporate sponsorship	119,707	138,964
	- Function/room hire	51,408	97,627
	- Interest	678	1,847
	- Memberships	87,923	137,062
	- Other	280,381	21,211
	- Profit from sale of assets	454,051	2,214,848
	- Raffles income	74,467	152,559
	- Rental income	290,287	477,548
	- Vending machine income	781	3,874
	, and the second	3,738,960	3,489,428
		0,700,000	0,400,420
4	Sporting Activities and Facilities		
		2020	2019
		\$	\$
	Football income	233,255	471,124
	Football expenses	(375,419)	(1,221,220)
	Junior football income	118,211	172,921
	Junior football expenses	(68,786)	(164,259)
	Kingston oval income	17,947	23,248
	Kingston oval expenses	(76,106)	(79,048)
	Talligoton oval oxponoco	(150,898)	(797,234)
		(100,000)	(131,234)
5	Cash and Cash Equivalents		
		2020	2019
		\$	\$
	Cash at bank and on hand	2,289,664	1,333,289
6	Trade and Other Receivables		
Ū	Trade and other receivables	2020	2019
		\$	\$
	CURRENT		
	Trade receivables	377,089	149,040
	Provision for expected credit losses	(46,165)	-
	Other receivables	293,819	105,836
		624,743	254,876

Eastlake Football Club Limited and Controlled Entity ABN: 90 099 301 747

Notes to the Consolidated Financial Statements For the Year Ended 31 December 2020

7	Inventories		
		2020	2019
		\$	\$
	Inventories	156,962	197,017
8	Other Assets		
		2020	2019
		\$	\$
	Prepayments	236,408	265,032
9	Property, Plant and Equipment		
		2020	2019
		\$	\$
	Land, buildings and improvements - at valuation	41,013,121	41,455,807
	Less accumulated depreciation	(4,199,738)	(3,298,495)
	Provision for impairment	(2,512,605)	(2,512,605)
		34,300,778	35,644,707
	Kingston oval - at cost	209,178	209,178
	Less accumulated depreciation	(131,379)	(118,779)
		77,799	90,399
	Poker machines - at cost	7,764,091	9,121,100
	Less accumulated depreciation	(6,273,995)	(7,166,239)
		1,490,096	1,954,861
	Plant, furniture and fittings - at cost	6,449,783	6,002,514
	Less accumulated depreciation	(4,503,448)	(4,158,033)
		1,946,335	1,844,481
	Motor vehicles - at cost	49,538	85,802
	Less accumulated depreciation	49,536 (31,417)	(33,393)
		18,121	52,409
	Software - at cost	992,226	992,226
	Less accumulated depreciation	(398,104)	(329,068)
	·	594,122	663,158
		00.407.054	40.050.045
		38,427,251	40,250,015

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Notes to the Consolidated Financial Statements For the Year Ended 31 December 2020

1 Summary of Significant Accounting Policies

These consolidated financial statements and notes represent those of Eastlake Football Club Limited (the Club) and its controlled entity EFC 1926 Pty Ltd (jointly referred to as the Group).

The separate financial statements of the parent entity, Eastlake Football Club Limited have not been presented within this financial report as permitted by amendments made to the Corporations Act 2001.

Basis of Preparation

The financial statements are general purpose financial statements that have been prepared in accordance with Australian Accounting Standards - Reduced Disclosure Requirements and the Corporations Act 2001.

The Club is a not-for-profit company limited by quarantee, incorporated and domiciled in Australia.

Material accounting policies adopted in the preparation of these financial statements are presented below and have been consistently applied unless otherwise stated.

The financial statements are presented in Australian dollars which is the entity's functional and presentation currency. The amounts presented in the financial statements have been rounded to the nearest dollar.

The financial statements have been prepared on an accruals basis and are based on historical costs modified, where applicable, by the measurement at fair value of selected non-current assets, financial assets and financial liabilities.

Going Concern

The directors have prepared these financial statements on a going concern basis which contemplates continuity of normal business activities and that the realisation of assets and settlement of liabilities will occur in the normal course of business. The Group has a deficiency in net current assets of \$11,581,195 at 31 December 2020. The Group received government assistance for COVID-19 of \$2,236,443, resulting in a net profit after tax of \$893,682 for the year ended 31 December 2020.

The Directors consider the going concern basis to be appropriate on the following basis:

- The Group has met all contractual repayment and interest obligations during the year ended 31 December 2020 and up to the date of these financial statements.
- The Group expects to be able to manage its cash balances and cash flows and pay its debts as and when they fall due.
- The Group had a positive net operating cash flow for the year ended 31 December 2020 of \$158,785 (2019: net inflow of \$2,258,603).
- The Group made a net operating profit of \$893,682 (2019: profit before impairment \$1,132,551).

The ability of the Group to continue as a going concern is dependent on the Group's ability to meet its debts as and when they become due and payable.

Accounting Policies

(a) Principles of consolidation

The consolidated financial statements incorporate the assets, liabilities and results of entities controlled by the Club at reporting date. A controlled entity is any entity over which the Club has the power to govern the financial and operating policies so as to obtain benefits from its activities. Control will generally exist when the parent owns, directly or indirectly through subsidiaries, more than half of the voting power of an entity. In assessing the power to govern, the existence and effect of holdings of actual and potential voting rights are also considered.

In preparing the consolidated financial statements, all inter-group balances and transactions between entities in the Group have been eliminated on consolidation. Accounting policies of subsidiaries have been changed where necessary to ensure consistency with those adopted by the parent entity.

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Notes to the Consolidated Financial Statements For the Year Ended 31 December 2020

13 Lease Assets and Liabilities

Lease Assets and Liabilities	2020 \$	2019 \$
Right-of-use asset Balance at the beginning of the year	35,283	35,283
Additions in the year Balance at the end of the year	35,283	35,283
Accumulated amortisation Balance at the beginning of the year Amortisation for the year	(11,443) (11,443)	- (11,443)
Balance at the end of the year	(22,886)	(11,443)
Net book value - right of use assets	12,397	23,840
Lease liabilities Current Non-current	13,331 -	11,391 14,193
Movement of lease liabilities during the year:	13,331	25,584
Balance at the beginning of the year Lease payments Interest expense	25,584 (12,540) 287	35,283 (12,540) 2,841
Balance at the end of the year	13,331	25,584

14 Key Management Personnel Disclosures

Key management personnel is defined by AASB 124 "Related Party Disclosures" as those persons having authority and responsibility for planning, directing and controlling the activities of the entity, directly or indirectly, including any director of the entity.

The totals of remuneration paid to the key management personnel of the Group during the year is:

	2020 \$	2019 \$
Total key management personnel compensation	509,340	692,968

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Notes to the Consolidated Financial Statements For the Year Ended 31 December 2020

15 Financial Risk Management

The Group's financial instruments consist mainly of deposits with banks, short-term investments, and accounts receivable and payable.

The carrying amounts for each category of financial instruments, measured in accordance with AASB 9: Financial Instruments as detailed in the accounting policies to these financial statements, are as follows:

motiuments as detailed in the descenting periods to these infantial statement	-,	2020	2019
		\$	\$
Financial Assets			
Financial assets at amortised cost:			
- Cash and cash equivalents	5	2,289,664	1,333,289
- Loans and receivables	6	624,743	254,876
Total financial assets	:	2,914,407	1,588,165
Financial Liabilities			
Financial liabilities at amortised cost:			
- Trade and other payables	10	1,063,845	1,765,521
- Finance liabilities	11	13,613,513	14,214,835
- Lease liabilities	13	13,331	25,584
Total financial liabilities	:	14,690,689	16,005,940

16 Members' Guarantee

The Club is incorporated under the *Corporations Act 2001* and is a company limited by guarantee. If the Club is wound up, the constitution states that each member is required to contribute a maximum of \$10 each towards meeting any outstandings and obligations of the Club. At 31 December 2020 the number of members was 32,355 (2019: 37,701).

17 Related Party Transactions

Key management personnel transact with the Group from time to time on normal terms and conditions that are no more favourable than those available to others members of the Group. The types of transactions involved include the purchase of food, beverages and membership. The transactions are settled at the time of the transaction, and no amounts are owing to the Group at year end in respect of these transactions. The total value of these transactions is low and is considered by the Group to be immaterial.

With the exception of compensation of key management personnel, which is separately disclosed in these statements, the following related party transactions took place with director related entities during the year:

- payments totalling \$55,930 to Savills Pty Ltd, where Andrew Stewart is the Managing Director, for marketing services.
- payments totalling \$21,866 to Capital Maintenance Solutions, where David Fraser is the Manager, for plumbing and facility maintenance services.

The directors of the Group did not receive any direct compensation for their services. During the year the Group paid \$8,190 to insure the directors and officers of the Group.

18 Controlled Entity

Name of Entity	Country of Incorporation	Ownership Interest (%) 2020	Ownership Interest (%) 2019
Parent Entity Eastlake Football Club Limited	Australia	-	-
Consolidated Entity EFC 1926 Pty Ltd	Australia	100	100

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Notes to the Consolidated Financial Statements For the Year Ended 31 December 2020

19 Contingent Liabilities and Contingent Assets

In the opinion of the Directors, the Group did not have any contingent liabilities or contingent assets at 31 December 2020 (31 December 2019: None).

20 Events After the Reporting Period

The financial report was authorised for issue by the Board of Directors, on the date of signing the attached Directors' Declaration. The directors have the right to amend the financial statements after they are issued.

No matters or circumstances have arisen since the end of the financial year which significantly affected or may significantly affect the operations of the Group, the results of those operations or the state of affairs of the Group in future financial years.

21 Entity Details

The registered office of the entity is:

Eastlake Football Club Limited 3 Oxley Street, Griffith ACT 2603

The principal places of business are:

Eastlake Football Club 3 Oxley Street, Griffith ACT 2603

Eastlake Kaleen Club 16 Georgina Crescent, Kaleen, ACT 2617

Eastlake Calwell Club

1 Were Street, Calwell ACT 2900

Eastlake Gungahlin Club 51 Hinder Street, Gungahlin ACT 2912

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Notes to the Consolidated Financial Statements For the Year Ended 31 December 2020

22 Information to be Provided under the Gaming Machine Act 2004 (ACT) for the Year Ended 31 December 2020

a) Arrangements with influential persons

The following arrangements were in place during the year with "influential persons":

Position	Purpose	Amount
Director	Marketing services	\$55,930

The number of employees who received remuneration in excess of \$150,000 during the year was one.

b) Contractual arrangements or consultancies over \$99,999

The Club has such contractual arrangements with the following:

Contracting Party	Nature	Amount
ACT Revenue Office	Payroll tax, Rates and Land Tax	\$337,296
Actew AGL	Electricity, Gas, Water and Sewerage	\$544,573
Aristocrat Technologies Australia Pty Ltd	Gaming	\$356,476
Australian Liquor Marketers Pty Ltd	Liquor & Non-Liquor Purchases	\$200,773
Bayldon Group Pty Ltd	Catering Purchases	\$186,940
Bidfood Canberra A Division of Cold Seas	Catering Purchases	\$191,984
Carlton & United Breweries Pty Ltd	Liquor & Non-Liquor Purchases	\$267,184
Cool Chilli Pty Ltd	IT Services and Hardware	\$100,574
Core Group Solutions	Security Services	\$243,435
Encore Cleaning Services	Cleaning Services	\$172,118
IGT Australia Pty Ltd	Gaming	\$130,972
Insurance Advisernet Aust Pty Ltd	Insurance	\$213,861
National Australia Bank	Interest on Loans and Bank Fees	\$572,216
Regional Fruit Markets	Catering Purchases	\$109,256
Tooheys Pty Ltd	Liquor Purchases	\$488,156

c) Staff Benefits

During the relevant financial period the Club and the Group did not fund any staff benefits (2019: Nil).

d) Gross Gaming Machine Revenue

The Club's gross gaming revenue for the financial year ended 31 December 2020 as defined in the Gaming Machine Act 2004 was as follows:

Club	2020	2019
	\$	\$
Eastlake	\$2,482,822	\$3,544,603
Calwell	\$2,116,274	\$3,798,513
Kaleen	\$198,676	\$1,224,619
Gungahlin	\$1,948,262	\$2,678,896
Total	\$6,746,034	\$11,246,631

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Directors' Declaration

The directors of Eastlake Football Club Limited and its controlled entity (the Group) declare that:

- 1. The financial statements and notes, as set out on pages 7 to 25, are in accordance with the *Corporations Act 2001* and the Gaming Machine Act 2004 (ACT), and:
 - a. comply with Accounting Standards Reduced Disclosure Requirements and Corporations Regulations 2001; and
 - b. give a true and fair view of the financial position as at 31 December 2020 and of the performance for the year ended on that date of the Group.
- In the directors' opinion, there are reasonable grounds to believe that the Group will be able to pay its debts as and when they become due and payable.

This declaration is made in accordance with a resolution of the Board of Directors.

Director

Dated

larch 202



Independent Auditor's Report to the Members of Eastlake Football Club **Limited and Controlled Entity**

Report on the Audit of the Financial Statements

Opinion

We have audited the financial statements of Eastlake Football Club Limited (the company) and Eastlake Football Club Limited and Controlled Entity (the consolidated entity), which comprises the consolidated statement of financial position as at 31 December 2020, the consolidated statement of comprehensive income, consolidated statement of changes in equity and consolidated statement of cash flows for the year then ended, and notes to the financial statements, including a summary of significant accounting policies, and the directors' declaration.

In our opinion, the accompanying financial statements of Eastlake Football Club Limited and Controlled Entity are in accordance with the Corporations Act 2001, including:

- giving a true and fair view of the company's and consolidated entity's financial position as at 31 December 2020 and of their financial performance for the year then ended; and
- (ii) complying with Australian Accounting Standards Reduced Disclosure Requirements and the Corporations Regulations 2001.

Basis for opinion

We conducted our audit in accordance with Australian Auditing Standards. Our responsibilities under those standards are further described in the Auditor's Responsibilities for the Audit of the Financial Statements section of our report. We are independent of the consolidated entity in accordance with the auditor independence requirements of the Corporations Act 2001 and the ethical requirements of the Accounting Professional and Ethical Standards Board's APES 110 Code of Ethics for Professional Accountants (including Independence Standards) (the Code) that are relevant to our audit of the financial statements in Australia. We have also fulfilled our other ethical responsibilities in accordance with the Code.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Other information

The directors are responsible for the other information. The other information comprises the information in the consolidated entity's annual report for the year ended 31 December 2020, but does not include the financial statements and the auditor's report thereon.

Our opinion on the financial statements does not cover the other information and we do not express any form of assurance conclusion thereon.

In connection with our audit of the financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the audit or otherwise appears to be materially misstated.

If, based on the work we have performed, we conclude that there is a material misstatement of the other information we are required to report that fact. We have nothing to report in this regard.

Canberra Office

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Directors' responsibility for the financial statements

The directors of the company are responsible for the preparation of the financial statements that give a true and fair view in accordance with Australian Accounting Standards – Reduced Disclosure Requirements and the Corporations Act 2001 and for such internal control as the directors determine is necessary to enable the preparation of the financial statements that give a true and fair view and is free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the directors are responsible for assessing the company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the directors either intend to liquidate the consolidated entity or to cease operations, or have no realistic alternative but to do so.

Auditor's responsibility for the audit of the financial statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with the Australian Auditing Standards will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of this financial statements.

A further description of our responsibilities for the audit of the financial statements is located at The Australian Auditing and Assurance Standards Board website at: http://www.auasb.gov.au/auditors_responsibilities/ar4.pdf. This description forms part of our auditor's report.

We also provide the directors with a statement that we have complied with relevant ethical requirements regarding independence, and to communicate with them all relationships and other matters that may reasonably be thought to bear on our independence, and where applicable, actions taken to eliminate threats or safeguards applied.

Report on Other Legal and Regulatory Requirements

Opinion on the Community Purpose Contribution Statement

We have audited the attached Community Purpose Contribution Statement as required under Section 172 of the Gaming Machine Act 2004 and Section 74A of the Gaming Machine Regulation 2004.

In our opinion, the accompanying Community Purpose Contribution Statement at Appendix A of the annual report, is in accordance with the Gaming Machine Act 2004, including:

- (i) giving a true and fair view of the Club's Community Purpose Contributions for the period from 1 January 2020 to 31 December 2020; and
- complying with Section 172 of the Gaming Machine Act 2004 and Section 74A of the (ii) Gaming Machine Regulation 2004.

Directors' responsibility for the Community Purpose Contribution Statement

The directors are responsible for compliance as required under Section 172 of the Gaming Machine Act 2004 and Section 74A of the Gaming Machine Regulation 2004.

Our responsibility is to express an opinion based on our audit conducted in accordance with Australian Auditing Standards. Because of the inherent limitations of any assurance engagement, it is possible that fraud or error or non-compliance may occur and not be detected. An audit is not designed to detect all instances of on-compliance with the requirements of the above mention Act or Regulation as an audit is not performed continuously throughout the period and the audit procedures performed in respect of compliance with these requirements are undertaken on a test basis. The audit opinion expressed in this report has been formed on the above basis.

Nexia Duesburys (Audit) Canberra, 15 March 2021

Nexia Unedany

R C Scott **Partner**



EASTLAKE FOOTBALL CLUB LTD (ABN 900 993 017 47) COMMUNITY PURPOSE CONTRIBUTION FOR THE PERIOD FROM 1/1/2020 TO 31/12/2020

The Eastlake Group acknowledges our role as a key part of the social fabric of Canberra. Formed in a small shed at Kingston Oval in 1926 to support Australian Rules, the group is now supporting the Canberra community with locations in Griffith, Calwell, Gungahlin and Kaleen.

We work closely within these local communities and the wider Canberra community to provide a range of support to a diverse selection of community groups and organisations.

Connection with our community is a priority for the Eastlake Group and this is done effectively through a variety of channels including our direct correspondence with our membership, community engagement through our website and social media channels, and networking and communication approaches with local community groups.

Our website invites and enables the broader Community to approach the Eastlake Group directly should they wish to apply for financial and/or in-kind support.

The Eastlake Group enters a Memorandum of Understanding (MoU) with all community organisations that are recipients of financial support from our organisation. These agreements outline the recipient of the funding, the purpose of the funding and the reporting requirements for each organisation. All organisations receiving a financial contribution from the Eastlake Group are asked to submit details of expenditure on a quarterly basis and commit through the MoU to conduct at least two meetings with the Eastlake Group throughout the period of the agreement to assist with its management.

Recipients of in-kind support are required to provide the details of the organisation and acquit their use of the sponsorship in writing.

Recipients of in-kind support of a significant value are required to enter into an MoU similar to those community organisations receiving cash.

This commitment and our processes and procedures are reviewed by the Board of the Eastlake Group on an annual basis.

EASTLAKE FOOTBALL CLUB LTD (ABN 900 993 017 47) AUDITED COMMUNITY PURPOSE CONTRIBUTION STATEMENT FOR THE PERIOD FROM 1/1/2020 TO 31/12/2020

EASTLAKE FOOTBALL CLUB LTD

CLUB GAMING REVENUE	TOTAL (\$)
GROSS GAMING MACHINE REVENUE (GGMR)	7,396,092
24% OF GGMR	1,775,062
GAMING MACHINE TAX LIABILITY (tax payable under section 159 of the Act)	1,268,143
TOTAL NET GAMING MACHINE REVENUE (NGMR)	4,352,887

COMMUNITY PURPOSE CONTRIBUTIONS (CPCs) BY CATEGORY	MONETARY (\$)	IN-KIND (\$)	TOTAL (\$) (%	6) of NGMR
VALUE OF PAYMENTS TO GAMBLING HARM PREVENTION AND MITIGATION FUND (GHPMF) (0.75% of GGMR)	55,471		55,471	1.27%
SUPPORTING A CHARITABLE CAUSE		245	245	0.01%
PROVIDING RECREATION OPPORTUNITIES		3,754	3,754	0.09%
PROVIDING EDUCATION OPPORTUNITIES		567	567	0.01%
IMPROVING SOCIAL INCLUSION, EQUALITY OR CULTURAL DIVERSITY		9,404	9,404	0.22%
BENEFITTING OR INCREASING PARTICIPATION IN COMMUNITY SPORT	219,590	12,053	231,643	5.32%
PREVENTING OR MITIGATING HARM CAUSED BY DRUG OR ALCOHOL MISUSE OR DEPENDENCE	-	-	-	0.00%
BENEFITTING OR INCREASING PARTICIPATION IN WOMENS SPORT (ADJUSTED)	95,778	-	95,778	2.20%
PROVIDING RELIEF OR ASSITANCE TO PEOPLE LIVING IN AUSTRALIA FOLLOWING A NATURAL DISASTER	-	-	-	0.00%
EMERGENCY COMMUNITY PURPOSE CONTRIBUTIONS - CLUB EMPLOYEES	768,505		768,505	17.66%
TOTAL VALUE OF ELIGIBLE COMMUNITY PURPOSE CONTRIBUTIONS	\$ 1,139,344	\$ 26,023	1,165,367	26.78%
As A % OF EACH MONETARY AND IN-KIND CONTRIBUTION OF NGMR	26.17%	0.60%		
VALUE OF CLAIMED CPCs OTHER THAN CONTRIBUTION OF 0.75% OF GGMR TO THE GHPMF			1,109,896	25.50%
REQUIRED COMMUNITY PURPOSE CONTRIBUTION (8% OF NGMR)		5	348,231	8.00%
EXCESS/(DEFICIT) OF CLAIMED COMMUNITY CONTRIBUTIONS COMPARED		\$	817,136	18.77%
VALUE OF CONTRIBUTIONS TO REGISTERED POLITICAL PARTIES AND THEIR ASSOCIATED POLITICAL ENTITIES				0.00%

EASTLAKE FOOTBALL CLUB LTD (ABN 900 993 017 47) AUDITED COMMUNITY PURPOSE CONTRIBUTION STATEMENT FOR THE PERIOD FROM 1/1/2020 TO 31/12/2020

EASTLAKE FOOTBALL CLUB - DETAILS BY CATEGORY

CATEGORY - IMPROVING SOCIAL INCLUSION, EQUALITY OR CULTURAL DIVERSITY

CATEGORY - SUPPORTING A CHARITABLE CAUSE

DATE	RECIPIENT	PURPOSE	AMOUNT MONETARY \$	AMOUNT IN-KIND \$
18/11/2020	Pegasus Group	Room hire		245
		Sub Total for Supporting a Charitable Cause :	-	245
	·	TOTAL FOR SUPPORTING A CHARITABLE CAUSE :		245

AMOUNT AMOUNT PURPOSE DATE RECIPIENT MONETARY IN-KIND 04/11/2020 Australian Society of Sports History Room hire 200 17/11/2020 BMW Car Club Room hire 291 24/11/2020 Canberra Railway Museum Room hire 291 30/10/2020 04/03/2020 ~ 11/3/20 Centurions Gridiron Club Community Services #1 Room hire Room hire X 3 events 291 609 01/10/2020~ 31/12/20 Ford Performance Club - ACT Room hire 558 11/03/2020~ 14/12/20 Gungahlin Community Counci Room hire X 5 events 1,100 02/12/2020 Gungahlin RSL Room hire 245 06/10/2020~ 1/12/20 06/10/2020 ~ 1/12/2020 691 1,409 HMAS Sydney Room hire X 3 events Jaguar Drivers Club Room hire X 5 events 02/11/2020 Land Rover Club Room hire 547 01/10/2020~ 3/12/2020 Naval Association Room hire X 3 events 736 03/02/2020~ 14/12/2020 Rotary Club of Gungahlin Room hire X 12 events 2,436

9,404

Sub Total for Improving Social Inclusion, Equality or Cultural Diversity:
TOTAL FOR IMPROVING SOCIAL INCLUSION, EQUALITY OR CULTURAL DIVERSITY:

EASTLAKE FOOTBALL CLUB LTD (ABN 900 993 017 47) AUDITED COMMUNITY PURPOSE CONTRIBUTION STATEMENT FOR THE PERIOD FROM 1/1/2020 TO 31/12/2020

EASTLAKE FOOTBALL CLUB - DETAILS BY CATEGORY (CONTINUED)

CATEGORY - PROVIDING RECREATION OPPORTUNITIES

DATE	RECIPIENT	PURPOSE	AMOUNT MONETARY	AMOUNT IN-KIND
			\$	\$
14/10/2020 ~ 28/10/2020	Calwell Ukelele Group	Room hire X 6 events		1,134
04/10/2020~ 18/10/2020	Canberra Ukulele	Room hire X 2 events		400
03/03/2020~ 10/3/20	Gungahlin Chess Club	Room hire X 2 events		236
22/11/2020	School of Performing Arts	Room hire X 3 events		536
16/11/2020	Traditional Boat Squadron	Room hire		200
07/10/2020~ 21/10/2020	Tuggeranong Bushrangers RL	Room hire X 4 events		757
28/10/2020~2/12/2020	Fly Fish Australia	Room hire X 3 events		491
		Sub Total For Providing Recreation Opportunities:		3,754
		TOTAL FOR PROVIDING RECREATION OPPORTUNITIES:		3,754

CATEGORY - PROVIDING EDUCATION OPPORTUNITIES

CATEGORY - I NO VIDING ED	OCATION OF FORTONITIES			
DATE	RECIPIENT	PURPOSE	AMOUNT	AMOUNT
07/10/2020 ~ 26/10/2020	Tuggeranong Toastmasters	Room hire X 3 events		567
		Sub Total For Providing Education Opportunities:		567
	TC	TAL FOR PROVIDING EDUCATION OPPORTUNITIES:		567

EASTLAKE FOOTBALL CLUB LTD (ABN 900 993 017 47) AUDITED COMMUNITY PURPOSE CONTRIBUTION STATEMENT FOR THE PERIOD FROM 1/1/2020 TO 31/12/2020

EASTLAKE FOOTBALL CLUB - DETAILS BY CATEGORY (CONTINUED)

CATEGORY - BENEFITTING OR INCREASING PARTICIPATION IN COMMUNITY SPORT

DATE	RECIPIENT	PURPOSE	AMOUNT MONETARY \$	AMOUNT IN-KIND \$
16/09/2020	Canberra Redback Workers	Room hire	-	245
09/12/2020	Dragon Volleyball	Room hire	-	245
26/11/2020	Eastlake Cricket Club	Room hire	-	91
19/9/2020~ 17/12/20	Gungahlin Bulls	Room hire X 12 events	-	2,692
18/03/2020~ 12/12/20	Gungahlin Eagles	Room hire X 7 events	-	1,209
03/03/2020~15/11/20	Gungahlin Jets Australian Football Club	Room hire X 4	-	1,798
26/08/2020	Gungahlin Jets Australian Football Club	Funding for Auskick & under 9's to under 17's for the		-
		- First Aid support for game day	905	
		- Umpires	800	-
		- Ground hire	2,420	-
25/08/2020	Gungahlin United Football Club	Room hire X 20 events	-	4,064
22/02/2020~ 21/12/2020	Western District Cricket Club	Room hire X 8 events	-	1,709
1/1 ~ 31/12/20	Eastlake Football Club Ltd	Funding for North East Australian Football League team for the provision of:		
		- Administration Expenses	261	
		- Administrator Wages	76,250	
		- Coaching Payments	43,649	
		- Equipment & Facilities Expenses	5,932	
		- Medical & Player Wellbeing	2,348	
		- Players Payments	1,641	
		- Support Staff Payments	16,680	
		- Travel	3,870	
		- Uniforms	7,914	
		SUB-TOTAL	158,545	
1/7 ~ 31/12/20	Eastlake Football Club Ltd	Funding for Eastlake Football Club Junior teams for the provision of:		
		- Administration Expenses	1,704	
		- Administrator Wages	25,976	
		- Awards and Trophies	84	
		- Equipment & Facilities Expenses	639	
		- Oval - Maintenance	28,123	
		- Umpires	394	
		SUB-TOTAL	56,920	
		For Benefitting or Increasing Participation in Community Sport :	219,590	12,054
	TOTAL FOR BENEFITTING O	OR INCREASING PARTICIPATION IN COMMUNITY SPORT :		231,643

EASTLAKE FOOTBALL CLUB LTD (ABN 900 993 017 47) AUDITED COMMUNITY PURPOSE CONTRIBUTION STATEMENT FOR THE PERIOD FROM 1/1/2020 TO 31/12/2020

EASTLAKE FOOTBALL CLUB - DETAILS BY CATEGORY (CONTINUED)

CATEGORY - BENEFITTING OR INCREASING PARTICIPATION IN WOMENS SPORT (ADJUSTED)

DATE	RECIPIENT	PURPOSE	AMOUNT MONETARY	AMOUNT IN-KIND	AMOUNT MONETARY	AMOUNT IN-KIND
DATE	RECIPIENT	PURPOSE	VIONETART \$	Ś	\$ at 4/3	\$ at 4/3
24/09/2020	Eastlake Cricket Club	Funding for Womens teams for the provision of:	· ·	· · · · · ·	y ut 4/3	ψ Ut -1/3
		- Ground Maintenance	300		400	
		- Ground Hire	250		333	
		- Umpires	300		400	
11/03/2020	Western District Cricket Club Inc.	Funding for Womens teams for the provision of:				
		- Ground Maintenance	571		761	
1/7 ~ 31/12/20	Eastlake Football Club Ltd	Funding for Eastlake Football Club Womens teams for				
		the provision of:				
		- Administration Expenses	262	-	349	-
		- Administrator Wages	26,296		35,061	
		- Awards and Trophies	860		1,147	
		- Coaching Payments	815		1,087	
		- Equipment & Facilities Expenses	4,059		5,412	
		- Medical & Player Wellbeing	1,287		1,716	
		- Oval - Maintenance	14,062		18,749	
		- Support Staff Payments	5,268		7,024	
		- Travel	488	-	651	-
		- Umpires	1,470	-	1,960	-
		- Uniforms	15,546	-	20,728	-
		SUB-TOTAL	70,413		93,884	-
	Sub	Total For Benefitting or Increasing Participation in Womens Sport:	71,834	-	95,778	-
	TOTAL FOR BENEFITTING OR INC	REASING PARTICIPATION IN WOMENS SPORT (ADJUSTED) :				95,778

LIFE MEMBER RECIPIENTS

Eastlake

T Booth L Bush G Canon M Cannon I Cassell C Chandler I Chandler R Curran S Dee R Dickinson B Dorman A Duffy R Duffy J Duley D Elliman R Garth G Glenn R Gowan N Graham K Hill D Hourigan F Irby

S Jerga L Joyce

C Kaylock

N Malone

A McGuffin R McGuffin R McLeod A Mellor **B** Mickelson K Miller C Mitchell W Moore A Morcombe P Neill W Pittard L Powler C Robbie L Robbie T Robbie A Roger A Stewart D Warr A Whalen K Wroe

R Blair W Boyd R Brophy P Brown A Brown C Cole D Cooper F J Dorman F W Dorman L Dorman

Manuka

W Farmer-Whyte
I Flaherty

D Droop

R Franklin
T Gallagher
K Griff
D Hayes
J Hickey
J Hurley
R Kapler
M King
R Leonard
R Mair
H McArthur
A McClure
P McGregor
L McPhan
I Moroney

J Pini G Pini M Robertson G Smith T Snowdon N Taylor A Ware F Watters W Wilde D Wood S Yandell

K King
R Kirby
J Macafee
K Macdonald
P Macdonald
R Maginness
C Maher

FOOTBALL REPORT

The 2020 season was impacted like no other in recent history with the worldwide pandemic of COVID-19; to put it bluntly it was extremely difficult!!

However, this didn't curb the enthusiasm of our participants, with registrations up on the previous year. In the 2020 season the Eastlake Football Club had 212 registered senior players with 40% of those players being women.

The Eastlake Football Club is extremely proud of the strength and continued growth of its women's football program. We are committed to continuous improvement in our women's program and will bring a renewed focus to this area in future years.

As with much of everyday life and business during the early part of 2020, the EFC's pre-season was a period of significant uncertainty. EFC made the difficult decision to suspend the football program for a period of three months. This decision was not taken lightly, and was based on expert advice, with the primary aim of ensuring that we did not compromise the health and safety of any of our football community.

The value of sport to the community was evidenced through this period, as all ACT football clubs together with AFL Canberra worked to hammer out protocols and

approaches that would enable football to be played in 2020. Proudly so, we did get there in the end.

The season commenced with an abridged 10 round competition taking place, which resulted in the unusual result of clubs taking part in finals during October. Whilst season 2020 was a difficult one for all and sundry, there were several positives.

The first centred around the role sport played in the continued health and wellbeing of all our participants. For many, the training sessions (either online or when possible in person) and game day provided their primary 'out of lock down' interactions. Taking part also provided a sense of optimism and hope that daily life would continue to go on. The second centred around the ability for the football program to reengage with our licenced club.

The Club, whilst facing its own challenges, provided the football program with function facilities on a weekly basis for after match activities. The ability of our group to come together post-match played a key role in cementing our culture and values, as well as creating a sense of home for the football programs.

Eastlake was truly fortunate in the strength of our relationship with our sponsors. Our 2020 sponsors stuck with

us through the uncertainty of the season, and we pass on our sincere thanks to all those businesses for their continued support and encouragement.

We would also like to congratulate coaches, players, support staff, volunteers, and the football department for the professional way they went about their business during the 2020 season.

The men's senior program saw the appointment of a new Head Coach, John Harper. The excitement and energy building before the shutdown period was palpable. Which certainly played out over the course of the 10-game season and into finals, with the men's first grade reaching the grand final. Unfortunately, it was one of those days in football and our first grade men were beaten by the better side on the day.



William Clark Keith Miller Medallist

The senior women's first grade continued their consistent record of high performance reaching a preliminary final.

They lost to an incredibly good outfit in Belconnen, who went on to win the women's first grade premiership defeating the firm favourite Queanbeyan.

Our women's second grade reached finals for the second straight season. This is a particular noteworthy achievement given the large number of new participants to the game; unfortunately, they were defeated in the qualifying final by Queanbeyan.

We would like to pass on the Club's sincere thanks to Simon De Sousa for coaching the women's second grade team. Simon advised at the end of the 2020 season that he would be stepping down from the coaching. We are pleased to announce that we have secured a strong replacement in Tim Brown for 2021.

Our men's second grade put in a valiant effort in defending their 2019 title and progressed to the preliminary final. Again, it wasn't our day and our team also fell short to Belconnen who went on to win the men's premiership. It was a very credible effort throughout the year in an extremely competitive grade.

The Club fielded a men's third grade team again after a year in hiatus. This enabled the Club to provide a game for all our registered players. The season was a challenging one, due to not only the lateness of the Club deciding to field a third grade team, but also the shutdown period not enabling the team to prepare as would normally be the case. We are looking forward to a strong season in 2021.

Rising stars men's and women's teams

both enjoyed successful seasons, with the men's rising stars once again participating in finals, going down to Marist in the semi-final and the women's rising stars finished 4th at the end of the home and away season, and through the impacts encountered in 2020 didn't participate in finals due to only the two top teams playing off in a grand final.

Congratulations go to Angus Baker and Karina Demant, who were awarded the Mulrooney Medal and Bainrot Medal respectively for the senior men's and women's league Best and Fairest. This is the first time in the club's history that a male and female player from Eastlake has taken out the League Best and Fairest in the same year.



Catherine Brown Backhouse/Diprose Medallist

Our junior programs have gone from strength to strength in both numbers and success on the field. EFC had a total of 506 registrations from Auskick to U17's across the boys and girls programs. The most significant growth in our junior space is coming through our girl's program. 61% of all junior registrations are from girls.

All junior teams competed extremely well, with the U16 Youth Girls being runners-up, U14 mixed Division 2 premiers, and the U12 mixed premiers in 2020.

Our Junior players were also very well represented in the Best and Fairest Awards with Alexander Heelan U17's, Anica Kraljevic U14 Youth Girls.

A big thank you to all the volunteer coaches, managers, and the parents of the juniors for their tireless work in a making our junior programs a place of destination for young footballers.

The Canberra Demons 2020 season was postponed due to COVID-19 and the Club decided not to continue with the management and administration of the program into the future. Again, this was not a decision taken lightly, but reflected the need for the EFC to focus its efforts on its primary football programs. The EFC is extremely proud of the efforts of the Canberra Demons over the past 5 years.

Unfortunately, with the removal of the Canberra Demons the talent pathway for aspiring players from the Canberra and greater Canberra region becomes more difficult. EFC will continue to explore opportunities to ensure talented players from our region can progress.

Given the decision taken around the NEAFL, it was appropriate for the EFC to undertake a review of the football department. This review resulted in a more streamlined structure and change of focus.



Consequently, both Jeff Roberts and Sean Heelan decided to not pursue a role under the new structure. We thank them for their significant contribution to the success of the EFC football programs. We also take this opportunity to welcome Matthew Diglio to the football department, as the Junior Football Coordinator, and we look forward to Matthew adding to the work that has been done in recent years in growing our junior programs.

A special thank you to Brian Quade is in order. Brian stepped down as the Vice President Football at the annual general meeting, a position that he had held for the past 5 years. We want to offer our sincere appreciation to Brian for the leadership and guidance he has provided to our football programs. His immensely valuable contribution has seen us well positioned to achieve success into the future.

We also want to thank the members of the football committee who provide their time and expertise to enable us to run a professional and creative football program.

To the coaches across all football programs, we also say a sincere thank you for your willingness to be involved in our great club. The level of leadership and mentoring you have provided to the players indicates the quality of people you are and shows we have great educators leading our football programs.

Congratulations to all award winners, in particular to the following players who won their respective team best & fairest;

Eastlake Demons Men's First Grade (Keith Miller Medal) – William Clark

Eastlake Demons Men's Second Grade (John 'Jacko' Pini Medal) – James Elwin

Eastlake Demons Men's Third Grade
– Jonah Lafferty

Eastlake Demons Men's Rising Stars (Guy Cannon Medal) – Liam Thompson

Eastlake Demons Women's First Grade (Backhouse/Diprose Medal) – Catherine Brown

Eastlake Demons Women's Second Grade – Zoe Langtry

Eastlake Demons Women's Rising Stars – Helene Ellwood

Finally, we would like to offer a special thank you to the Eastlake Board for both supporting and allowing the football committee and management to implement strategies and protocols that allow the EFC to continue to be a leader of football in Canberra.

Maureen Cahill

Vice President Football

Shaun Young

General Manager Football

EFC DEMONS 2020 AWARDS

Women's	Most Improved Player Coaches Award Players Player	Emma Dunn Julia Sproule Emily Honeyman
Rising Stars	Runner Up Best & Fairest Best & Fairest	Laura Kearney Helene Ellwood
Women's First Grade	Most Improved Player Coaches Award Players Player Runner Up Best & Fairest Best & Fairest (Backhouse / Diprose Medal) Best First Year Player (Rohan Prince Award)	Stella Ajani Melissa Johnson Karina Demant Karina Demant Catherine Brown Cecilia Maher
Women's Second Grade	Most Improved Player Coaches Award Players Player Runner Up Best & Fairest Best & Fairest	Katie Williams Carli Eaton Zoe Langtry Bethany Coster Zoe Langtry
Men's Rising Stars	Most Improved Player Coaches Award Players Player Runner Up Best & Fairest Best & Fairest (Guy Cannon Medal)	Jack Boxshall Hugh Stothart Tom Millington Ethan Gration Liam Thompson
Men's First Grade	"Neil Conlan Memorial Award" Most Improved Player "Greg Pini Memorial Award" Best First Year Player Coaches Award Players Player Runner Up Best & Fairest Best & Fairest (Keith Miller Medal)	James Roberts Daniel Andric Ben Halse William Clark Angus Baker William Clark
Men's Second Grade	Most Improved Player Coaches Award Players Player Runner Up Best & Fairest Best & Fairest (Jacko Pini Medal)	Lewis McLennan Jack Ellis James Henderson Jack Ellis / Ethan Rosin James Elwin
Club	"Phil Gaynor Trophy" Volunteer of the Year "Ron Gowan Perpetual Award" Club Person of the Year "Graham Glenn Award" Spirit of Eastlake	Margot McGinness / Damian Eaton Annalise Murn Julie Stabler

2020 EFC GAMES PLAYED



Men's First Grade

Alex	Wilson	4
Alex	Smout	11
Angus	Baker	10
Ben	McGinness	10
Ben	Halse	9
Ciaran	O'Rourke	8
Daniel	Ryall	2
Daniel	Andric	10
Donald	Roberts	9
Grange	McMahon	10
Hunter	Howden	3
Jacob	Askew	1
James	Elwin	2
James	Roberts	11
Joseph	Hancock	8
Joseph	Kerin	10
Joshua	Dowse	8
Liam	Flaherty	8
Liam	Tutty	11
Liam	Lupton	4
Matthew	Smith	1
Michael	Peterson	2
Michael	McCormack	11
Mitchell	Frail	6
Nick	Anderson	11
Perry	Cole	11
Rohan	Hosking	3
Sam	Jensen	7
Sam	Askew	11
Shae	Darcy	9
William	Clark	10

Women's First Grade

Annica	Schoo	8
Annie	Brearley	10
Bethany	Coster	1
Brydie	Carmichael	2
Caela	Welsh	9
Caitlin	Gordon	4
Carli	Eaton	1
Catherine	Brown	10
Cecilia	Maher	7
Chloe	Stuart	6
Courtney	Smith	3
Danielle	Distefano	10
Georgia	Stewart	5
Jess	Allan	8
Karina	Demant	10
Kate	Fessey	6
Kate	Wheaton	7
Kath	Johnson	10
Kelarnie	Whalen	1
Kelsey	Brewer	8
Madeleine	Kelly	1
Meg	McLaughlin	9
Melissa	Johnson	9
Riley	Cahill	2
Sally	Sharp	6
Stella	Ajani	10
Tara	Hurst	10
Thea	Wilkinson-Shore	10
Victoria	King	8
Zoe	Langtry	2

100 GAMES

Eastlake

- B. Mickelson
- A. Duffy
- K. King
- P. McDonald
- W. Moore
- M. Briant
- G. Richardson
- L. Drayton
- B. Robbie
- G. McEwan
- S. Hutchinson
- A. McGuffin
- A. MCGuilli
- N. Graham
- A. King
- D. Grubb
- R. Dickinson
- P. McFwan
- T. Robbie
- R. Smorhun
- K. Hill
- A. Bradley
- _ _ . .
- B. Dickerson
- D. Farrell
- K. Miller
- M. Southwell
- R. Bowe
- J. Macafee
-
- A. Drayton
- P. Gowing
- J. Stewart
- J. McEwan
- G. Werner

- J. Burnden
- H. Edlington
- D. Lyall
- H. Cotterill
- C. Robbie
- N. Malone
- M. Webb
- S. Overland
- R. Dale
- H. Woods
- K. Stewart
- D. Elliman
- P. Ash
- R. Duncan
- G. Samios
- W. McKinstry
- A. Morcombe
- H. Jenkins
- R. Noonan
- A. McEwan

Manuka

- R. Franklin
- K. Grigg
- T. Gallagher
- J. Dorman
- D 44 : 1
- R. Maiden
- N. Taylor
- A. Flaherty
- N. McArthur
- D. Wood
- R. Brophy

- L. Dorman
- D. Harris
- E. Blackaby
- C. Dorman
- P. Dale
- A. Ware
- G. Ghirardello
- G. Apps
- L. Pini
- S. Guest
- T. Kimball
- M. Gaughwin B. McElhinney
-
- J. Hurley
- J. Brinkman
- P. Lush
- L. McPhan
- W. Ghirardello
- W. Vaughan
- S. Yandell
- G. Neeson
- W. Ghirardello j
- P. Brwon
- P. Moroney
- J. Flaherty
- J. Harrert
- D. Weise
- G. Pini
- R. Newcombe
- N. Custance
- F. Breglec
- _ _
- D. Droop B. Pini
- R. Whatman

Manuka

/ Eastlake

- G. Cannon
- A. Mellor
- A. Bruce
- M. Backhouse
- T. Brown
- R. Prince
- D. Roulstone
- S. Jerga
- B. Collins
- R. Hall
- S. Fellows
- L. McMahon
- K. Nugent
- S. Clarke
- B. Maiden
- S. Wilson
- D. Adams
- A. Whalen
- D. Fraser
- M. Swan
- S. Rose
- T. Grav
- K. Castle
- L. Cannon
- L. Carriton
- E. Dipsrose
- J. Gumley
 L. Winter (Castle)
- S. DeSousa
- J. Hancock M. Monagle

- J. Duce
- N. Clarke
- M. Trew
- D. Ryall
- J. Mesman
- C. Maher
- T. Gray
- G. Lonsdale
- A. Wilson
- D. Lewis
- P. McGrath
- M. Johnson
- N. Vozella
- J. Turner
- M. Frail M. Gallagher
- A. Forbes-Shepard
- G. Walker
- A. Short
- M.Divett
- C. O'Rourke

TEAM PHOTOS

2020 Men's First Grade



Back Row (Left to Right)

Joseph Hancock, Joseph Kerin, Matthew Smith, William Clark, Hunter Howden, James Elwin.

Middle Row (Left to Right)

Jeff Roberts (Football Operations), Robert Thompson (S&C), Brad Clark (Team Manager), Damian Carmichael (Assistant Coach), Liam Lupton, Nick Anderson, Perry Cole, Sam Askew, Mitchell Frail, Liam Flaherty, Michael McCormack, James Roberts, Joshua Dowse, Daniel Andric, Chris Maher (Assistant Coach), Georgia Moody (Physio), Daniel Kneebone (volunteer).

Front Row (Left to Right)

Angus Baker, Alex Smout, Donald Roberts, Shae Darcy, Ciaran O'Rourke, Aaron Bruce (Captain), John Harper (Head Coach), Ben McGinness, Alex Wilson, Ben Halse, Michael Peterson, Liam Tutty.

2020 Women's First Grade



Back Row (Left to Right)

Brent Ford (Assistant Coach), Tara Hurst, Stella Ajani, Danielle Distefano, Cecilia Maher, Victoria King, Carli Eaton, Beth Coster, Kate Wheaton, Julie Stabler (Runner).

Middle Row (Left to Right)

Bryanna Beattie (Assistant Coach), Dorothy Johnson, Kate Fessey, Thea Wilkinson-Shore, Katrina Demant, Sally Sharp, Meg McLaughlin, Courtney Smith, Brydie Carmichael, Caela Welsh, Kelsey Brewer, Annica Schoo, Margot McGinness (Team Manager), Jeff Roberts (Football Operations).

Front Row (Left to Right)

Georgia Stewart, Kathleen Johnson, Jess Allan, Annie Brearley (Co-Captain), Jackson Nugent (Head Coach), Catherine Brown (Co-Captain), Melissa Johnson, Caitlin Gordon, Chloe Stuart.

2020 Men's Second Grade



Back Row (Left to Right)

Lewis McLennan, Thomas Grist, Jack Ellis, Sam Brearley, Ethan Rosin, Michael Ryan, James Henderson, Campbell Millar, Jackson Crowe, Michael Peterson, James Elwin.

Middle Row (Left to Right)

Jeff Roberts (Football Operations), Angus Dryburgh (Assistant Coach), Daniel Ryall, Ethan Norton, Niall Jacobson, Liam Lupton, Daniel Discipio, Jonathon Painting, Kieran Douglas, Zachary Evans, Rhys Curran, Jordan Fulton, Ted Maher, Jesse Johnson (Assistant Coach).

Front Row (Left to Right)

Billy Watts, Rohan Hosking, John Cunningham, Jasper Kidd, Andrew Gallagher (Team Manager), Michael Kendrick (captain), Peter Jensen (Head Coach), Harry Block, Ben Cunningham, Brett Reid, Matthew Smith.

2020 Women's Second Grade



Back Row (Left to Right)

Zoe Langtry, Riley Cahill, Alice Faulks, Bronte Johnson, Natalya Gliddon, Sophie Wilcock, Cecilia Maher, Carli Eaton, Beth Coster, Thalia Fenech, Emma Groves

Middle Row (Left to Right)

Jeff Roberts(Football Operations), Tim Brown (Assistant Coach), Katie Williams, Aliy Henry, Laura Allardyce, Tanya Taylor, Kate Fessey, Courtney Smith, Brydie Carmichael, Sally Sharp, Catlin Jarosz, Kiara Keane, Isobelle Murphy, Meg De Sousa (Team Manager), Ray Stuart (Assistant Coach).

Front Row (Left to Right)

Sara Hitchman, Zoe Langtry, Eliza Birse, Natasja Vasta, Kristen Wilson, Simon De Sousa (Head Coach), Caitlin Gordon, Chloe Stuart, Kelarnie Whalen, Madeleine Kelly

2020 Men's Third Grade



Back Row (Left to Right)

Miles Fordham, Ethan Rosin, Dinan McMahon, Harry McKenzie, Ted Maher, Jordan Fulton, Will Zeithlhofer, George Levontis.

Middle Row (Left to Right)

Jayden Pritchard, Jeff Roberts (Football Operations), Lewis McLennan, Kieran Douglas, Daniel Discipio, Sam De Sousa, Zach Evans, Byron Hewson, Sam Brearley, Greg Sutton, Allan Hasler (Coach).

Front Row (Left to Right)

Tom Deane, Jeremy Hopkins, Clint Fatawona, Jonah Lafferty (Captain), Alex Clarke, Luke Gaynor, Bereket Storey.

2020 Men's Rising Stars



Back Row (Left to Right)

Alex Heelan, Alex Johnston, Will Vines, Robbie-Jo Robinson, Patrick Hillan, Lachlan Chamberlain, David Gray, Taylor Koch, Jeff Roberts(Football Operations)

Middle Row (Left to Right)

Ryan Kearney(Assistant Coach), Stuart Marshall (Head Coach), Liam Ayres, Tom Millington, Noah Budd, Zak Levine, Jack Castles, Jack Boxshall, Patrick Roos, Harry Dickinson, Joel Foyster, Chris Thompson (Assistant Coach), Tony Ayres (Team Manager)

Front Row (Left to Right)

Lachlan Dowse, Hugh Stothart, Ethan Gration, Liam Thompson (Vice Captain), Angus Jones (Captain), Sam Roberts (Vice Captain), Jamie Elliott, Hugh Trappett, Marcus Unger

Absent: Logan Muir, Rex Donald, Riley Frost, Aidan Bruce

2020 Women's Rising Star



Back Row (Left to Right)

Nell Washington, Charlotte Marshall, Jemma Thompson, Isabella Armstrong, Sophie Trewartha, Ashleigh Griffiths, Charlotte O'Sullivan, Scarlett Fittler, JaijaRangiah.

Middle Row (Left to Right)

Brendan Egan (Assistant Coach), Jeff Roberts (Football Operations), Milena Mojsovski, Bella Parton, Emma Dunn, Helene Ellwood, Madeleine Kelly, Emily Honeyman, Bridget Sharkey, Amelia Motherway, Cecilia Maher, Harriet Freer, Kate Washington (Team Manager), Paul Bassett (Head Coach).

Front Row (Left to Right)

India Weir, Julia Bassett, Grace Egan, Kacie Edgman, Brianna Williams, Julia Sproule, Kelarnie Whalen.

Absent - Laura Kearney

SPONSORS

















































